

# State of Washington

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Training and Exercise Plan (TEP) 2014-2016  
September 30, 2013

Washington State Military Department  
Emergency Management Division  
Camp Murray, Washington 98430-5122  
September 30, 2013

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# PREFACE



## STATE OF WASHINGTON MILITARY DEPARTMENT EMERGENCY MANAGEMENT DIVISION

To: Directors of Emergency Management  
Cities, Counties, State Agencies, and Tribal Governments  
Preparedness Professionals

I am pleased to introduce the *State of Washington Training and Exercise Plan 2014-2016*. The Plan acts as our roadmap for "whole community preparedness" and creates a platform to aid in the enhancement and sustainability of our capabilities across the spectrum of emergency preparedness and response.

The state of Washington is vulnerable to many types of natural disasters and manmade disasters. We recognize the many capabilities existing in our local, tribal, and state governments to prepare for and respond to disasters. We also recognize the capabilities that our additional partners – non-governmental organizations; volunteer and faith-based organizations; and the private sector – bring to all phases of emergency management.

The *State of Washington Training and Exercise Plan 2014-2016* is based on two major premises:

1. *Multi-Jurisdictional Collaboration*. Our 2013 Annual Training and Exercise Workshop (TEPW) provided the opportunity for local jurisdictions, emergency preparedness organizations, tribes, and state agencies to collaborate on the planning of training and exercise activities. These community planning activities cross jurisdictional boundaries and address similar training and exercise objectives that span multiple levels of government.
2. *Comprehensive Approach to Emergency Preparedness*. The Plan – built on a foundation of preparedness activities on all levels – identifies training and exercise activities in all five mission areas of the National Preparedness Goal: response, both on-scene and multi-agency coordination; short- and long-term recovery; mitigation; prevention; and protection.

It is my hope that the Plan helps us achieve our common goal – to minimize the impact of disasters on our communities, property, economy, and environment in Washington State. The Emergency Management Division is fully committed to this endeavor; and we thank you, our stakeholders, for your collaboration on the development of this plan.

Sincerely,

A handwritten signature in black ink, appearing to read "Robert Ezelle", written over a horizontal line.

Robert Ezelle  
Director

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# TRAINING AND EXERCISE PLAN PURPOSE & METHODOLOGY

## Purpose

The *Washington State Training and Exercise Plan (TEP) 2014-2016* provides a roadmap for Washington to follow in accomplishing the priorities described in the Washington Statewide All-Hazards Emergency Preparedness Strategic Plan; as part of the State Preparedness System; and in alignment with Presidential Preparedness Directive 8 (PPD-8).

Included in the *TEP 2014-2016* are the Training and Exercise forecasts, which provide a graphic illustration of the proposed activities, forecasted for the calendar years 2014-2016. It is representative of the natural progression of training and exercises that take place in accordance with the Homeland Security Exercise and Evaluation Program (HSEEP) Progressive Exercise Cycle approach.

The *TEP 2014-2016* is a living document that will be updated and refined annually.

## Capabilities Based Planning – An All Hazards Approach

The Federal National Preparedness Goal, released in September 2011, defines what it means for the whole community to be prepared for all types of disasters and emergencies. The National Preparedness Goal is:

*“A secure and resilient nation with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.”*

In addition to the overarching goal listed above, the document describes 31 activities, called Core Capabilities that address the greatest risks to the nation. Each of these Core Capabilities is tied to a capability target. These targets recognize that everyone needs the flexibility to determine how they apply their resources, based on the threats that are most relevant to them and their communities. The National Preparedness Goal organizes the Core Capabilities into the five mission areas: Prevention, Protection, Mitigation, Response, and Recovery.

## Washington State Training and Exercise Plan Methodology

Through the implementation of Homeland Security Exercise and Evaluation Program (HSEEP), organizations can use training and exercises to examine current and required Core Capability levels and identify gaps, and then identify training and exercise activities that help to fill those capability gaps. Those



forecasted training and exercise activities are outlined annually in Washington State's Training and Exercise Plan (TEP).

The planning process and methodology for the annual development of the TEP is conducted in three phases: Capabilities Assessment, Improvement Planning and conduct of the annual Training and Exercise Planning Workshop (TEPW). All three phases are part of the Annual Preparedness Cycle. A brief explanation of the three phases is provided below.

### **Phase I - Capabilities Assessment (CA)**

The CA provides a gap analysis, by Core Capability, for each desired outcome and capability target identified in the Washington State Threat Hazard Identification and Risk Assessment (THIRA).

The Capabilities Assessment is conducted through a FEMA-defined 1-5 assessment rating for each POETE (P\_lanning, O rganization, E xercise, T raining, and E xercise) element of each Core Capability; a set of standardized questions to guide the rating process; and a brief statement of gaps that must be filled in order to raise an element to a higher level of capability. Each of the nine Homeland Security Regions (HSR)s (Appendix C) and each state agency involved in Washington State emergency preparedness is required to complete an assessment.

The rolled-up and analyzed data from the CA is then used as one statewide assessment for Washington State. This assessment becomes the Washington State Preparedness Report (SPR).

### **Phase II – Improvement Planning**

After the Capabilities Assessment (CA) is completed, the next node in the Preparedness Cycle is determining the priority capabilities for Washington State for the next three calendar year's planned activities, to be reviewed and validated the following year. Those priorities are based on the Department of Homeland Security 31 Core Capabilities definitions. Core Capabilities are prioritized each year simply because Washington State cannot make every capability a priority; therefore input from state and local stakeholders is used to determine where to prioritize efforts statewide.

As part of the capability prioritization, Regional Coordinators are expected to convene their stakeholders in their Homeland Security Regions (including counties, cities, private sector and tribes) in order to prioritize which capabilities their Region assesses as either gaps that must be improved; or, strengths that must be sustained using a 1 through 5 scale (with "5" being your highest priority). State Agencies are treated as a 10th region, expected to do a similar stakeholder outreach.

**NOTE:** In order to do an effective statewide prioritization of the Core Capabilities, a thorough CA must be completed to formulate a baseline. Regional Coordinators and State Agencies must have the baseline status of capabilities in their jurisdiction (CA) and how those capabilities affect how prepared we are as a state (SPR), in order to determine the priority focus areas for the following year.

The prioritization data will then be synthesized for commonalities at the annual Improvement Planning Workshop (IPW); ensuring singular capabilities that are the primary mission of a state agency are adequately addressed in the prioritization process. The second piece to the prioritization process is to identify why that capability is a priority by identifying the POETE element that best identifies the gap. POETE focuses the prioritization of Core Capabilities by asking “is your priority determination due to a Planning gap, an Organizational gap, an Equipment shortfall, a Training need, or an Exercise validation?”

The Washington State Priorities identified at the annual IPW are used to identify focus areas for investment in Washington State based on POETE elements.

### ***Phase III – Training and Exercise Planning***

The purpose of the annual Washington State Training and Exercise Planning Workshop (TEPW) is to develop a Training and Exercise Plan (TEP) for Washington State. The TEP identifies an entity’s priorities as articulated in the entity’s strategy, and identifies the capabilities that are most relevant to achieving those priorities. It then outlines a forecast of training and exercises that an entity will undertake to enhance and validate its capabilities.

Prior to the annual TEPW regional coordinators and state agency representatives are expected to forecast their anticipated trainings and exercises for the next three calendar years: year 1 by month; year 2 by quarter; and year 3 semi-annually (See Appendix A). Using the three-year forecasts, the Training and Exercise Section of Washington State Emergency Management Division gathers regional coordinators and state agencies and conducts the annual TEPW to strategically look at the forecasted training and exercise activities for the next three years to determine:

1. Do the forecasted T&E activities fulfill the priority gap needs identified through the prioritization of those capabilities at the IPW?
2. Are there T&E activities that can be consolidated or collaborated on in order to eliminate redundancies and effectively and efficiently utilize limited funding and resources?

## **Training and Exercise Program Management**

Training and Exercise program management involves a collaborative approach that integrates resources, organizations, and individuals in order to identify and achieve program priorities. Through the management of training and exercise programs, stakeholders provide oversight to specific training and exercise activities sustained over time. An effective training and exercise program maximizes efficiency, resources, time, and funding by ensuring that training and exercises are part of a coordinated and integrated approach to building, sustaining, and delivering core capabilities. Below is an overview of the components of the Washington State Training and Exercise Programs.

### State Training Program Components

1. **FEMA Professional Development Series (PDS):** The PDS includes seven Emergency Management Institute (EMI) independent study courses that provide a well-rounded set of fundamentals for those in the emergency management profession. The State Training Program strategy is to limit the PDS courses that are offered via traditional classroom delivery. This strategy allocates resources for classroom delivery of courses that are not available in other delivery methods. EMD's PDS training strategy is not to offer classroom delivery of any PDS courses unless it directly supports a core capability priority identified with a training capability element and there are no other training courses available to meet that training need.
2. **FEMA Advanced Professional Series (APS):** At this time, delivery of the APS series is secondary to resourcing training in support of prioritized capability gaps. The courses in the APS address top skills for performing emergency management and disaster duties. In order to complete the series, students must complete the five required courses and any five of the 16 elective courses. The ICS/EOC Interface Workshop (G191) is being fielded as a Train-the-Trainer to each Homeland Security Region, upon request. The G191 Train-the-Trainer develops and supports local facilitators to deliver the workshop to their respective jurisdictions.
3. **NIMS/ICS Training:** The State Training program maintains and supports the NIMS/ICS state certified trainer database for the delivery of G-300 Intermediate ICS and G-400 Advanced ICS courses in accordance with the National Incident Management System Training Program (June 2011). EMD ICS training policy (June 3, 2013) can found at [http://www.emd.wa.gov/training/documents/ICSTrainingPolicy\\_June32013.pdf](http://www.emd.wa.gov/training/documents/ICSTrainingPolicy_June32013.pdf)
4. EMD coordinates with the **National Domestic Preparedness Consortium (NDPC)** which is a professional alliance sponsored through the **Department of Homeland Security (DHS)**, FEMA National Preparedness Directorate. The NDPC and DHS provide classroom, online and mobile delivery courses at *no cost* to the responder, jurisdiction, or agency. Each of these organizations is national experts in chemicals, explosives, radiological/nuclear devices, bioterrorism, counter-terrorism, agro terrorism, and emergency management systems. NDPC reflects the missions of all these organizations with its commitment to provide quality, cost-effective counter-terrorism training to the nation's emergency responders. The State Training Program will assist jurisdictions in identifying courses that may resolve their unmet training needs.

NDPC/The State Training Program advises, assists, and processes applications for individuals to attend classroom training at various consortium schools as well as coordinating mobile deliveries requested by local jurisdictions. Classroom deliveries are offered year around. Mobile deliveries require a minimum of 60 days to set up and coordinate with the state training point of contact (Appendix D).

The NDPC website at [www.ndpc.us](http://www.ndpc.us) lists each school and has links to their individual websites. The consortium is made up of seven members that include:

***Center for Domestic Preparedness (CDP) in Anniston, Alabama:*** Resident training of prevention, deterrence and response to chemical, biological and nuclear attacks involving hazmat. Noble Healthcare Facility offers hands on training for a variety of health focused classes. CDP offers several law enforcement specific classes to include CBRNE Response, successfully mitigate threat incidents involving civil disorder, knowledge and skills regarding the tools and information necessary to extricate individuals safely from protester devices.

***New Mexico Institute of Mining and Technology (New Mexico Tech):*** The Energetic Materials Research and Testing Center (EMRTC) at New Mexico Tech (NMT) is the consortium's lead partner for explosives, live explosives, and incendiary devices training. Courses are delivered directly and resident.

***Louisiana State University's Academy of Counter-Terrorist Education (National Center for Biomedical Research and Training):*** Mobile training courses dealing with Weapons of Mass Destruction (WMD), counter-terrorism, and high consequence events, for all disciplines including emergency management, law enforcement, HazMat teams, public health, EMS, hospital, agricultural, and others.

***Texas A&M University National Emergency Response and Rescue Training Center (TEEX):*** Resident and mobile training Incident Management, EMS, Hazmat, Public Works, Threat and Risk Assessment, Senior Executive Programs

***Department of Energy's Nevada Test Site and Counter Terrorism Operations Support (CTOS):*** Resident and mobile training prevention, deterrence and operational response to radiological/nuclear attacks.

***Transportation Technology Center, Inc. (TTCI):*** Resident training transportation research and testing organization, providing emerging technology solutions for the railway industry and highway response.

***National Disaster Preparedness Training Center at the University of Hawaii (NDPTC):*** Mobile training monitoring natural hazards, evaluating risks to urban populations and planning for the response, recovery and reconstruction of areas following a disaster.

5. **EMI:** The State Program advises, assists, and processes applications for individuals to attend in-residence and locally delivered training offered by EMI.
6. **All-Hazard Courses.** The State Training Program strives to provide and coordinate training to meet all-hazard performance gaps that are determined to have unmet training needs. These unmet training needs should be based on a performance needs

analysis, an After Action Report/Improvement Plan (AAR/IP), or a pre-identified capability shortfall.

### *State Exercise Program Components*

**Exercise program management** is the process of overseeing and integrating a variety of exercises over time. An effective exercise program helps organizations maximize efficiency, resources, time, and funding by ensuring that exercises are part of a coordinated, integrated approach to building, sustaining, and delivering core capabilities. Through effective exercise program management, each exercise becomes a supporting component of a larger exercise program with overarching priorities.

The Washington State Exercise Program is guided by the following overarching priorities:

- Build an integrated statewide exercise program that incorporates activities of existing exercise programs.
- Conduct exercises that; enhance State EOC response (CAP), align with statewide priority capabilities, and enhance overall WA preparedness.
- Provide exercise technical assistance and direct support to locals, state agencies and tribal partners.

***Homeland Security Exercise and Evaluation Program (HSEEP):*** The HSEEP doctrine consists of fundamental principles that frame a common approach to exercises. It is intended to enhance consistency in exercise conduct and evaluation while ensuring exercises remain a flexible, accessible way to improve our preparedness across the nation. HSEEP uses a common methodology for planning and conducting individual exercises. This methodology applies to exercises in support of all national preparedness mission areas. A common methodology ensures a consistent and interoperable approach to exercise design and development, conduct, evaluation, and improvement planning, as depicted in the figure at right. Washington State has adopted the Homeland Security Exercise and Evaluation Program (HSEEP) as the State standard.



The four phases of the HSEEP cycle include Design and Development, Conduct, Evaluation, and Improvement Planning; each of which is described below:

- I. ***Design and Development.*** In designing and developing individual exercises<sup>1</sup>, exercise planning team members are identified to schedule planning meetings, identify and develop exercise objectives, design the scenario, create documentation, plan exercise conduct and evaluation, and coordinate logistics.

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<sup>1</sup> The definition of each type of exercise (as defined by HSEEP) is contained in Appendix E of this document.



- II. **Conduct.** After design and development activities are complete, the exercise is ready to occur. Activities essential to conducting individual exercises include preparing for exercise play, managing exercise play, and conducting immediate exercise wrap-up activities.
- III. **Evaluation.** Evaluation is the cornerstone of an exercise and must be considered throughout all phases of the exercise planning cycle, beginning when the exercise planning team meets to establish objectives and initiate exercise design. Effective evaluation assesses performance against exercise objectives, and identifies and documents strengths and areas for improvement relative to core capabilities.
- IV. **Improvement Planning.** During improvement planning, the corrective actions identified during individual exercises are tracked to completion, ensuring that exercises yield tangible preparedness improvements. An effective Corrective Action Program (CAP) develops IPs that are dynamic documents, which are continually monitored and implemented as part of the larger system of improving preparedness.

For more information on HSEEP or to utilize the HSEEP templates provided as part of the 2013 HSEEP doctrine, go to: <https://www.llis.dhs.gov/content/hseep-doctrine-and-templates>.

#### **Other components of the State Exercise Program Include:**

- ***Homeland Security Exercise and Evaluation Program (HSEEP)***

Washington State Emergency Management Division offers the HSEEP Training Course. The HSEEP Training Course is an interactive course that allows participants to share personal lessons learned and best practices while gaining practical experience. Please check the Integrated Training & Exercise Calendar on the EMD website for future EMD offerings of HSEEP.

- ***Master Exercise Practitioner Program (MEPP)***

The MEPP goal is to increase the capabilities of participants in mastery of exercise program management and the overall exercise process in accordance with the policy, doctrine, practices, and tools in the Homeland Security Exercise and Evaluation Program (HSEEP). Additional information can be found at: <http://training.fema.gov/emiweb/emiopt.asp>.

- ***Community-Specific Integrated Emergency Management Courses (IEMC)***

IEMCs are exercise-based training courses that place jurisdictions' emergency operations center (EOC) personnel in realistic crisis situations within a structured learning environment. The jurisdiction selects the scenario(s) it wants to exercise; for example, a special event, earthquake, winter storm, or terrorist incident. Exercises are then developed to reflect the hazards or events facing the jurisdiction, the type of EOC used by the jurisdiction, and the organizations included in the jurisdictional emergency plans. For information on how to prepare and submit an application for a community-specific IEMC, click on the link: <http://training.fema.gov/EMIWeb/IEMC/selprocess.asp>.

- ***Technical Assistance***

Emergency Management Division staff is available to assist cities, counties, tribal entities and state agencies in the design, conduct, and evaluation of their exercises for all hazards. This assistance can be provided in the form of: planning conferences, workshops, site visits, and technical review of exercise documents, exercise design, control, evaluation and State EOC exercise play. Please contact the State Exercise Program if you would like to request any form of technical assistance.



## IMPROVEMENT PLANNING PRIORITIES

The state of Washington is developing the 2014-2016 Washington State All-Hazards Emergency Management and Homeland Strategic Plan to define the State's efforts and priorities. Based on guidance of the U.S. Department of Homeland Security (DHS) in the National Preparedness Goal, the strategy commits Washington to priority Core Capabilities (Appendix B) and supplements those priorities with initiatives specific to Washington's vulnerabilities and capabilities.

### *Tier 1 Priorities for Washington State*

Washington State Emergency Management Division conducted the annual State Improvement Planning Workshop (IPW) on March 15, 2013 at Camp Murray. The workshop enabled local jurisdictions and state agencies with Emergency Support Function (ESF) roles to identify their prioritized efforts for preparedness activities in calendar years 2014-2016. Regional stakeholders agreed upon eleven core capabilities as the highest collective priorities, identified as "Tier I". The table below shows the Tier 1 priorities in alphabetical order.

Tier 1 Priorities	
Critical Transportation (pg. 11)	Operational Communications (pg. 20)
Cybersecurity (pg. 13)	Operational Coordination (pg. 22)
Economic Recovery (pg. 14)	Planning (pg. 24)
Infrastructure Systems (pg. 15)	Public Health & Medical Services (pg. 26)
Mass Care Services (pg. 17)	Public Information and Warning (pg. 28)
Mass Search and Rescue Operations (pg. 19)	

### *Core Capabilities with Significant State Agency Interdependencies*

The following Core Capabilities were identified as having a state agency lead. However, they were not identified as Tier I by local jurisdictions because the capability is at the state level. For example, Intelligence and Information Sharing is a capability primarily executed by the State Patrol, not by most local jurisdictions. Because of this, it was not identified as a high priority at the local level. It is however a vital component to the state as a whole and will continue to be a priority of the WA State Patrol. The federal definition for each of these capabilities is provided below:

**Fatality Management Services:** Provide fatality management services, including body recovery and victim identification, working with state and local authorities to provide temporary mortuary solutions, sharing information with mass care services for the purpose of reunifying family members and caregivers with missing persons/remains, and providing counseling to the bereaved. (*Lead – Emergency Support Function [ESF] #8*)

**Forensics and Attribution:** Conduct forensic analysis and attribute terrorist acts (including the means and methods of terrorism) to their source, to include forensic analysis as well as

attribution for an attack and for the preparation for an attack in an effort to prevent initial or follow-on acts and/or swiftly develop counter-options. (*Lead – ESF #13*)

**Health and Social Services:** Restore and improve health and social services networks to promote the resilience, independence, health (including behavioral health), and well-being of the whole community. (*Lead – ESF #6*)

**Housing:** Implement housing solutions that effectively support the needs of the whole community and contribute to its sustainability and resilience. (*Lead – ESF #6 & ESF #19*)

**Intelligence and Information Sharing:** Provide timely, accurate, and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation, and feedback of available information concerning threats to the United States, its people, property, or interests; the development, proliferation, or use of WMDs; or any other matter bearing on U.S. national or homeland security by Federal, state, local, and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among Federal, state, local, or private sector entities, as appropriate. (*Lead – ESF #13*)

**Interdiction and Disruption:** Delay, divert, intercept, halt, apprehend, or secure threats and/or hazards. (*Lead – ESF #13*)

**Natural and Cultural Resources:** Protect natural and cultural resources and historic properties through appropriate planning, mitigation, response, and recovery actions to preserve, conserve, rehabilitate, and restore them consistent with post-disaster community priorities and best practices and in compliance with appropriate environmental and historical preservation laws and executive orders. (*Lead – ESF #11*)

**Screening, Search and Detection:** Identify, discover, or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, sensor technologies, or physical investigation and intelligence. (*Lead – ESF #13*)

**Supply Chain Integrity and Security:** Strengthen the security and resilience of the supply chain. (*Lead – ESF #7 & ESF #11*)

## TIER I TRAINING AND EXERCISE ACTIVITIES

The following is a crosswalk of training and state-led exercises that support the Tier I Priorities. The training activities listed are a combination of EMI, state-delivered and consortium courses, and the exercises listed are those led by a state agency with local participation. This forecast of training and state-led exercises is for January 2014 – December 2016.

### Tier 1 Priority: Critical Transportation

**Mission Area:** Response

**Description:** Provide transportation (including infrastructure access and accessible transportation services) for response priority objectives, including the evacuation of people and animals, and the delivery of vital response personnel, equipment, and services into the affected areas.

#### State-Delivered and EMI Training Courses

##### 2014

Code	Course	Location	Date
G-358	Evacuation and Re-Entry Planning Course	HSR8/Walla Walla	October 2014
G-358	Evacuation and Re-Entry Planning Course	HSR3/Thurston Co	November 2014
IS-801	ESF #1 Transportation	<a href="#">Link to On-Line Course</a>	
E-361	Multi-Hazard Emergency Planning for Schools	Emmitsburg, MD	N/A Resident Delivery

##### 2015

Code	Course	Location	Date
G-358	Evacuation and Re-Entry Planning Course	TBD	TBD
IS-801	ESF #1 Transportation	<a href="#">Link to On-Line Course</a>	
E-361	Multi-Hazard Emergency Planning for Schools	Emmitsburg, MD	N/A Resident Delivery

##### 2016

Code	Course	Location	Date
G-358	Evacuation and Re-Entry Planning Course	TBD	TBD
IS-801	ESF #1 Transportation	<a href="#">Link to On-Line Course</a>	
E-361	Multi-Hazard Emergency Planning for Schools	Emmitsburg, MD	N/A Resident Delivery

#### NDPC/RDPC Training Courses

##### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
HERS	Highway Emergency Response Specialist	TTCI	Resident
RTCS	Rail Tank Car Specialist	TTCI	Resident

## *Supporting Exercises*

### **2014**

<b>Exercise</b>	<b>Date</b>
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2014
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2014
USDOE-RL Annual FSE	June 19, 2014
CGS Annual FSE (Dress Rehearsal)	July 8, 2014
CGS Annual FSE (Evaluated)	August 26, 2014
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2014
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2014
Dept. of Transportation Annual COOP TTX	TBD 2014

### **2015**

<b>Exercise</b>	<b>Date</b>
CGS Annual FSE	March 15, 2015
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2015
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2015
USDOE-RL Annual FSE	June 18, 2015
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2015
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2015
Dept. of Transportation Annual COOP TTX	TBD 2015

### **2016**

<b>Exercise</b>	<b>Date</b>
CGS Annual FSE (Dress Rehearsal)	February 23-25, 2016
CGS Annual FSE (Evaluated)	March 29-31, 2016
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2016
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2016
Cascadia Subduction Zone (CSZ) 2016 FE	May/June 2016
USDOE-RL Annual FSE	June 16, 2016
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2016
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2016
Dept. of Transportation Annual COOP TTX	TBD 2016


## Tier 1 Priority: Cybersecurity

**Mission Area:** Protection

**Description:** Protect against damage to, the unauthorized use of, and/or the exploitation of (and, if needed, the restoration of) electronic communications systems and services (and the information contained therein).

### *State-Delivered and EMI Training Courses*

#### 2014 – 2016

Code	Course	Location	Date
IS-523	Resilient Accord: Exercising Continuity Plans for Cyber Incidents		<a href="#"> <u>Link to On-Line Course</u></a>

### *NDPC/RDPC Training Courses*

#### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
AWR-136	Essentials of Community Cybersecurity	TEEX NERRTC	Direct
MGT-384	The EOC's Roll in Community Cybersecurity	TEEX NERRTC	Direct
MGT-385	Community Cybersecurity Planning	TEEX NERRTC	Direct

### *Supporting Exercises*

#### 2014

Exercise	Date
Military Department Annual COOP TTX	November 2014

#### 2015

Exercise	Date
Military Department Annual COOP TTX	November 2015

#### 2016

Exercise	Date
Military Department Annual COOP TTX	November 2016

## Tier 1 Priority: Economic Recovery

**Mission Area:** Recovery

**Description:** Return economic and business activities (including food and agriculture) to a healthy state and develop new business and employment opportunities that result in a sustainable and economically viable community.

### State-Delivered and EMI Training Courses

2014 – 2016

Code	Course	Location	Date
IS-814	ESF #14: Long-Term Community Recovery	<a href="#">Link to On-Line Course</a>	
E-210	Recovery from Disaster: The Local Government Roll	Emmitsburg, MD	N/A Resident Delivery
E-483	Administration of Public Assistance for Community Recovery	Emmitsburg, MD	N/A Resident Delivery
E-901	IEMC: All Hazards Recovery and Mitigation	Emmitsburg, MD	N/A Resident Delivery

### NDPC/RDPC Training Courses

As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
MGT-415	Disaster Recovery in Rural Communities	RDPC	Direct
		HSR4/Cowlitz Co. February 2014	

*\*RDPC courses are dependent on funding – please call EMD to confirm offering.*

### Supporting Exercises

**At this time, no State Exercises scheduled support this priority.**



Tacoma, Washington (www.wedc.wa.gov)

## Tier 1 Priority: Infrastructure Systems

**Mission Area:** Response, Recovery

**Description:** Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable, resilient community.

### State-Delivered and EMI Training Courses

#### 2014 – 2016

Code	Course	Location	Date
ATC-45	Post-Windstorm/Flood Buildings Eval	TBD	April 2014
IS-821	Critical Infrastructure and Key Resources Support Annex	<a href="#">Link to On-Line Course</a>	
IS-860.a	National Infrastructure Protection Plan (NIPP)	<a href="#">Link to On-Line Course</a>	
IS-913	Critical Infrastructure Protection: Achieving Results through Partnership & Collaboration	<a href="#">Link to On-Line Course</a>	
IS-916	Critical Infrastructure Security: Theft & Diversion, What You Can Do	<a href="#">Link to On-Line Course</a>	
IS-921	Implementing Critical Infrastructure Protection Programs	<a href="#">Link to On-Line Course</a>	

### NDPC/RDPC Training Courses

#### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
MGT-310	Threat and Risk Assessment	TEEX NERRTC	Direct
MGT-315	Enhanced Threat and Risk Assessment	TEEX NERRTC	Direct
MGT-414	Advanced Critical Infrastructure Protection	TEEX NERRTC	Direct

### Supporting Exercises

#### 2014

Exercise	Date
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2014
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2014
USDOE-RL Annual FSE	June 19, 2014
CGS Annual FSE (Dress Rehearsal)	July 8, 2014
CGS Annual FSE (Evaluated)	August 26, 2014
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2014
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2014
Military Department Annual COOP TTX	TBD 2014

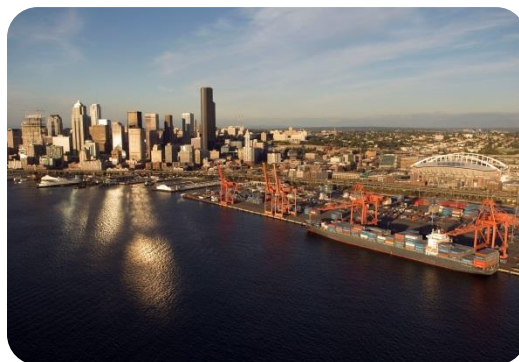


## 2015

Exercise	Date
CGS Annual FSE	March 15, 2015
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2015
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2015
USDOE-RL Annual FSE	June 18, 2015
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2015
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2015
Military Department Annual COOP TTX	TBD 2015

## 2016

Exercise	Date
CGS Annual FSE (Dress Rehearsal)	February 23-25, 2016
CGS Annual FSE (Evaluated)	March 29-31, 2016
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2016
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2016
Cascadia Subduction Zone (CSZ) 2016 FE	May/June 2016
USDOE-RL Annual FSE	June 16, 2016
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2016
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2016
Military Department Annual COOP TTX	TBD 2016



Port of Seattle ([www.portseattle.org](http://www.portseattle.org))



Columbia Generating Station



## Tier 1 Priority: Mass Care Services

**Mission Area:** Response

**Description:** Provide life-sustaining services to the affected population with a focus on hydration, feeding, and sheltering to those who have the most need, as well as support for reunifying families.

### State-Delivered and EMI Training Courses

#### 2014

Code	Course	Location	Date
G-108*	Community Mass Care Management	HSR5/Tacoma	August 2014
IS-360	Preparing for Mass Casualty Incidents: A Guide for Schools, Higher Education and Houses of Worship	<a href="#">Link to On-Line Course</a>	
IS-806	ESF #6: Mass Care, Emergency Assistance, Housing, and Human Services	<a href="#">Link to On-Line Course</a>	

#### 2015

Code	Course	Location	Date
G-108*	Community Mass Care Management	TBD	TBD
IS-360	Preparing for Mass Casualty Incidents: A Guide for Schools, Higher Education and Houses of Worship	<a href="#">Link to On-Line Course</a>	
IS-806	ESF #6: Mass Care, Emergency Assistance, Housing, and Human Services	<a href="#">Link to On-Line Course</a>	

#### 2016

Code	Course	Location	Date
G-108*	Community Mass Care Management	TBD	TBD
IS-360	Preparing for Mass Casualty Incidents: A Guide for Schools, Higher Education and Houses of Worship	<a href="#">Link to On-Line Course</a>	
IS-806	ESF #6: Mass Care, Emergency Assistance, Housing, and Human Services	<a href="#">Link to On-Line Course</a>	

\*Delivery will depend on revision of G-108 curriculum by FEMA – 2006 curriculum will not be delivered.

### NDPC/RDPC Training Courses

#### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
AWR-308	Natural Disaster Awareness for Caregivers of Senior Citizens	NDPTC	Direct
		HSR5/Tacoma	Aug 2014

## *Supporting Exercises*

### **2014**

<b>Exercise</b>	<b>Date</b>
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2014
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2014
USDOE-RL Annual FSE	June 19, 2014
CGS Annual FSE (Dress Rehearsal)	July 8, 2014
CGS Annual FSE (Evaluated)	August 26, 2014
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2014
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2014
Dept. of Social/Health Serv. Annual COOP TTX	TBD 2014

### **2015**

<b>Exercise</b>	<b>Date</b>
CGS Annual FSE	March 15, 2015
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2015
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2015
USDOE-RL Annual FSE	June 18, 2015
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2015
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2015
Dept. of Social/Health Serv. Annual COOP TTX	TBD 2015

### **2016**

<b>Exercise</b>	<b>Date</b>
CGS Annual FSE (Dress Rehearsal)	February 23-25, 2016
CGS Annual FSE (Evaluated)	March 29-31, 2016
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2016
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2016
Cascadia Subduction Zone (CSZ) 2016 FE	May/June 2016
USDOE-RL Annual FSE	June 16, 2016
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2016
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2016
Dept. of Social/Health Serv. Annual COOP TTX	TBD 2016


## Tier 1 Priority: Mass Search and Rescue Operations

**Mission Area:** Response


**Description:** Deliver traditional and atypical search and rescue capabilities, including personnel, services, animals, and assets to survivors in need, with the goal of saving the greatest number of endangered lives in the shortest time possible.

### *State-Delivered and EMI Training Courses*


#### 2014

Code	Course	Location	Date
N/A	Annual Search and Rescue Conference	Pierce County	May 2014
IS-809	ESF #9: Search and Rescue	<a href="#"> Link to On-Line Course</a>	

#### 2015

Code	Course	Location	Date
N/A	Annual Search and Rescue Conference	King County	May 2015
IS-809	ESF #9: Search and Rescue	<a href="#"> Link to On-Line Course</a>	

#### 2016

Code	Course	Location	Date
N/A	Annual Search and Rescue Conference	TBD	May 2016
IS-809	ESF #9: Search and Rescue	<a href="#"> Link to On-Line Course</a>	

### *NDPC/RDPC Training Courses*

#### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
PER-213	Wide Area Search	TEEX NERRTC	Direct

### *Supporting Exercises*

#### 2016

Exercise	Date
Cascadia Subduction Zone (CSZ) 2016 FE	May/June 2016

## Tier 1 Priority: Operational Communications

**Mission Area:** Response

**Description:** Ensure the capacity for timely communications in support of security, situational awareness, and operations by any and all means available, among and between affected communities in the impact area and all response forces.

### State-Delivered and EMI Training Courses

#### 2014

Code	Course	Location	Date
G-251	Amateur Radio Resources Workshop	HSR5/Tacoma	February 2014
E-969	NIMS AHIMT Communications Unit Lead	Emmitsburg, MD	N/A Resident Delivery
IS-802	ESF #2: Communications <a href="#">Link to On-Line Course</a>		

#### 2015

Code	Course	Location	Date
G-251	Amateur Radio Resources Workshop	TBD	TBD
E-969	NIMS AHIMT Communications Unit Lead	Emmitsburg, MD	N/A Resident Delivery
IS-802	ESF #2: Communications <a href="#">Link to On-Line Course</a>		

#### 2016

Code	Course	Location	Date
G-251	Amateur Radio Resources Workshop	TBD	TBD
E-969	NIMS AHIMT Communications Unit Lead	Emmitsburg, MD	N/A Resident Delivery
IS-802	ESF #2: Communications <a href="#">Link to On-Line Course</a>		

### NDPC/RDPC Training Courses

#### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
PER-212	Operational Level Response to HazMat/WMD Incidents	TEEX NERRTC	Direct
PER-904	Radiological Emergency Response Operations	CDP	Resident
PER-906	Hazard Assessment & Response Management	CDP	Resident

### Supporting Exercises

#### 2014

Exercise	Date
USDOE-RL Annual FSE	June 19, 2014
CGS Annual FSE (Dress Rehearsal)	July 8, 2014
CGS Annual FSE (Evaluated)	August 26, 2014

## 2015

Exercise	Date
CGS Annual FSE	March 15, 2015
USDOE-RL Annual FSE	June 18, 2015

## 2016

Exercise	Date
CGS Annual FSE (Dress Rehearsal)	February 23-25, 2016
CGS Annual FSE (Evaluated)	March 29-31, 2016
USDOE-RL Annual FSE	June 16, 2016
Cascadia Subduction Zone (CSZ) 2016 FE	May/June 2016



Amateur radio set-up (Wikipedia/NX1Z)



Cell Phone Tower (source unknown)

## Tier 1 Priority: Operational Coordination

**Mission Areas:** All

**Description:** Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.

### State-Delivered and EMI Training Courses

#### 2014

Code	Course	Location	Date
G-775	EOC Management and Operations	HSR4/Clark Co.	March 2014
G-775	EOC Management and Operations	HSR6/Redmond	September 2014
L-449	ICS Train-the-Trainer	HSR9/Spokane	June 2014
E-947	IEMC: EOC-IMT Interface	Emmitsburg, MD	N/A Resident Delivery
IS-102.c	Preparing for Federal Disaster Operations: FEMA Response Partners <a href="#">Link to On-Line Course</a>		
IS-701.a	NIMS Multi-Agency Coordination System (MACS)	<a href="#">Link to On-Line Course</a>	
IS-775	EOC Management and Operations	<a href="#">Link to On-Line Course</a>	

#### 2015

Code	Course	Location	Date
G-361	Flood Fight Operations	TBD	September 2015
G-775	EOC Management and Operations	TBD	TBD
L-449	ICS Train-the-Trainer	Camp Murray	May 2015
E-947	IEMC: EOC-IMT Interface	Emmitsburg, MD	N/A Resident Delivery
IS-102.c	Preparing for Federal Disaster Operations: FEMA Response Partners <a href="#">Link to On-Line Course</a>		
IS-701.a	NIMS Multi-Agency Coordination System (MACS)	<a href="#">Link to On-Line Course</a>	
IS-775	EOC Management and Operations	<a href="#">Link to On-Line Course</a>	

#### 2016

Code	Course	Location	Date
G-775	EOC Management and Operations	TBD	TBD
L-449	ICS Train-the-Trainer	HSR9/Spokane	TBD
E-947	IEMC: EOC-IMT Interface	Emmitsburg, MD	N/A Resident Delivery
IS-102.c	Preparing for Federal Disaster Operations: FEMA Response Partners <a href="#">Link to On-Line Course</a>		
IS-701.a	NIMS Multi-Agency Coordination System (MACS)	<a href="#">Link to On-Line Course</a>	
IS-775	EOC Management and Operations	<a href="#">Link to On-Line Course</a>	

## NDPC/RDPC Training Courses

### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
L-449	ICS Train-the-Trainer	TEEX NERRTC	Direct
		HSR4/Vancouver	October 2014
MGT-314	Enhanced All-Hazards Incident Management and Unified Command	TEEX NERRTC	Resident
MGT-360	Incident Command: Capabilities, Planning and Response Actions for All Hazards	CDP	Resident

## Supporting Exercises

### 2014

Exercise	Date
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2014
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2014
USDOE-RL Annual FSE	June 19, 2014
CGS Annual FSE (Dress Rehearsal)	July 8, 2014
CGS Annual FSE (Evaluated)	August 26, 2014
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2014
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2014
Military Annual COOP TTX	November 2014

### 2015

Exercise	Date
CGS Annual FSE	March 15, 2015
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2015
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2015
USDOE-RL Annual FSE	June 18, 2015
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2015
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2015
Military Annual COOP TTX	November 2015

### 2016

Exercise	Date
CGS Annual FSE (Dress Rehearsal)	February 23-25, 2016
CGS Annual FSE (Evaluated)	March 29-31, 2016
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2016
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2016
Cascadia Subduction Zone (CSZ) 2016 FE	May/June 2016
USDOE-RL Annual FSE	June 16, 2016
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2016
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2016
Military Annual COOP TTX	November 2016







## Tier 1 Priority: Planning

**Mission Areas:** All

**Description:** Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives.

### State-Delivered and EMI Training Courses

#### 2014

Code	Course	Location	Date
G-557	Rapid Assessment/Preliminary Damage Assessment Workshop	HSR2/Kitsap Co.	May 2014
G-557	Rapid Assessment/Preliminary Damage Assessment Workshop	Eastside	TBD
G-393	Mitigation for Emergency Managers	HSR8/Benton Co.	June 2014
E-202	Debris Management Planning for State, Tribal and Local Officials	Emmitsburg, MD	N/A Resident Delivery
E-550	Continuity of Operations (COOP) Planning Train-the-Trainer	Emmitsburg, MD	N/A Resident Delivery
E-361	Multi-Hazard Emergency Planning for Schools	Emmitsburg, MD	N/A Resident Delivery
E-362	Multi-Hazard Emergency Planning for Schools Train-the-Trainer	Emmitsburg, MD	N/A Resident Delivery
IS-11.a	Animals in Disasters: Community Planning	<a href="#"> Link to On-Line Course</a>	
IS-15.b	Special Events Contingency Planning for Public Safety Agencies	<a href="#"> Link to On-Line Course</a>	
IS-36	Multi-Hazard Planning for Childcare	<a href="#"> Link to On-Line Course</a>	
IS-56	Hazardous Materials Contingency Planning	<a href="#"> Link to On-Line Course</a>	
IS-235.b	Emergency Planning	<a href="#"> Link to On-Line Course</a>	
IS-340	Hazardous Materials Prevention and Planning	<a href="#"> Link to On-Line Course</a>	

#### 2015

Code	Course	Location	Date
G-557	Rapid Assessment/Preliminary Damage Assessment Workshop	Westside	Quarter 2
G-557	Rapid Assessment/Preliminary Damage Assessment Workshop	Eastside	Quarter 2
G-393	Mitigation for Emergency Managers	Eastside	Quarter 3
E-550	Continuity of Operations (COOP) Planning Train-the-Trainer	Emmitsburg, MD	N/A Resident Delivery
E-361	Multi-Hazard Emergency Planning for Schools	Emmitsburg, MD	N/A Resident Delivery
E-362	Multi-Hazard Emergency Planning for Schools Train-the-Trainer	Emmitsburg, MD	N/A Resident Delivery



IS-11.a	Animals in Disasters: Community Planning	<a href="#">Link to On-Line Course</a>
IS-15.b	Special Events Contingency Planning for Public Safety Agencies	<a href="#">Link to On-Line Course</a>
IS-36	Multi-Hazard Planning for Childcare	<a href="#">Link to On-Line Course</a>
IS-56	Hazardous Materials Contingency Planning	<a href="#">Link to On-Line Course</a>
IS-235.b	Emergency Planning	<a href="#">Link to On-Line Course</a>
IS-340	Hazardous Materials Prevention and Planning	<a href="#">Link to On-Line Course</a>

## 2016

Code	Course	Location	Date
G-557	Rapid Assessment/Preliminary Damage Assessment Workshop	Westside	Quarter 2
G-393	Mitigation for Emergency Managers	Westside	Quarter 3
E-550	Continuity of Operations (COOP) Planning Train-the-Trainer	Emmitsburg, MD	N/A Resident Delivery
E-361	Multi-Hazard Emergency Planning for Schools	Emmitsburg, MD	N/A Resident Delivery
E-362	Multi-Hazard Emergency Planning for Schools Train-the-Trainer	Emmitsburg, MD	N/A Resident Delivery
IS-11.a	Animals in Disasters: Community Planning	<a href="#">Link to On-Line Course</a>	
IS-15.b	Special Events Contingency Planning for Public Safety Agencies	<a href="#">Link to On-Line Course</a>	
IS-36	Multi-Hazard Planning for Childcare	<a href="#">Link to On-Line Course</a>	
IS-56	Hazardous Materials Contingency Planning	<a href="#">Link to On-Line Course</a>	
IS-235.b	Emergency Planning	<a href="#">Link to On-Line Course</a>	
IS-340	Hazardous Materials Prevention and Planning	<a href="#">Link to On-Line Course</a>	

## NDPC/RDPC Training Courses

### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
MGT-346	EOC Operations and Planning for All-Hazards	TEEX NERRTC	Direct
MGT-383	Emergency Operation Plans for Rural Communities	RDPC	Direct
MGT-900	Pandemic Planning and Preparedness	CDP	Resident
PER-294	Emergency Operations in a Rural EOC	RDPC	Direct

*\*RDPC courses are dependent on funding – please call EMD to confirm offering.*

## Supporting Exercises

**While the goal of all exercises is to validate and test plans, at this time, no State Exercises are scheduled to develop specific plans (i.e., workshops) as part of this priority.**





## Tier 1 Priority: Public Health and Medical Services

**Mission Area:** Response

**Description:** Provide lifesaving medical treatment via emergency medical services and related operations and avoid additional disease and injury by providing targeted public health and medical support and products to all people in need within the affected area.

### State-Delivered and EMI Training Courses

#### 2014 – 2016

Code	Course	Location	Date
G-386	Mass Fatalities	TBD	November 2014
IS-100.HCb	Intro to ICS for Healthcare/Hospitals	<a href="#"> Link to On-Line Course</a>	
IS-200.HCa	Applying ICS to Healthcare Organizations	<a href="#"> Link to On-Line Course</a>	
IS-346	Orientation to Hazardous Materials for Medical Personnel	<a href="#"> Link to On-Line Course</a>	
IS-808	ESF #8: Public Health and Emergency Services	<a href="#"> Link to On-Line Course</a>	

### NDPC/RDPC Training Courses

#### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
AWR-900	Framework for Healthcare Management Training	CDP	Resident
AWR-903	Environmental Health Training in Emergency Response	CDP	Resident
MGT-904	Healthcare Leadership for Mass Casualty Incidents	CDP	Resident
PER-211	Medical management for CBRNE Events	TEEX NERRTC	Direct

### Supporting Exercises

#### 2014

Exercise	Date
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2014
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2014
USDOE-RL Annual FSE	June 19, 2014
CGS Annual FSE (Dress Rehearsal)	July 8, 2014
CGS Annual FSE (Evaluated)	August 26, 2014
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2014
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2014
Department of Health Annual COOP TTX	TBD 2014

#### 2015

Exercise	Date
CGS Annual FSE	March 15, 2015
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2015
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2015

USDOE-RL Annual FSE	June 18, 2015
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2015
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2015
Department of Health COOP TTX	TBD 2015

## 2016

Exercise	Date
CGS Annual FSE (Dress Rehearsal)	February 23-25, 2016
CGS Annual FSE (Evaluated)	March 29-31, 2016
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2016
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2016
Cascadia Subduction Zone (CSZ) 2016 FE	May/June 2016
USDOE-RL Annual FSE	June 16, 2016
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2016
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2016
Department of Health COOP TTX	TBD 2016



Emergency responders HazMat drill



Emergency workers take notes by the dead bodies in a basement of a Japanese Red Cross hospital full of people evacuated from the area hit by tsunami in Ishinomaki March 13, 2011. (REUTERS/Damir Sagolj)

## Tier 1 Priority: Public Information and Warning

**Mission Area:** Response

**Description:** Provide lifesaving medical treatment via emergency medical services and related operations and avoid additional disease and injury by providing targeted public health and medical support and products to all people in need within the affected area.

### State-Delivered and EMI Training Courses

#### 2014

Code	Course	Location	Date
G-290	Basic Public Information Officer	Camp Murray	TBD
G-290	Basic Public Information Officer	HSR6/Redmond	March/April 2014
G-291	JIS/JIC Planning Workshop for Tribal, State and Local PIOs	Camp Murray	TBD
G-291	JIS/JIC Planning Workshop for Tribal, State and Local PIOs	HSR8/Franklin Co.	May 2014
E-388	Advanced Public Information Officer	Emmitsburg, MD	N/A Resident Delivery
IS-29	Public Information Officer (PIO) Awareness	<a href="#">Link to On-Line Course</a>	
IS-42	Social Media in Emergency Management	<a href="#">Link to On-Line Course</a>	
IS-250.a	ESF #15: External Affairs – A New Approach to Emergency Communication and Information Distribution	<a href="#">Link to On-Line Course</a>	
IS-702.a	NIMS Public Information Systems	<a href="#">Link to On-Line Course</a>	

#### 2015

Code	Course	Location	Date
G-272	Warning Communication	Camp Murray	TBD
G-290	Basic Public Information Officer	Camp Murray	TBD
G-290	Basic Public Information Officer	Eastside	TBD
G-291	JIS/JIC Planning Workshop for Tribal, State and Local PIOs	Camp Murray	TBD
G-291	JIS/JIC Planning Workshop for Tribal, State and Local PIOs	Westside	TBD
E-388	Advanced Public Information Officer	Emmitsburg, MD	N/A Resident Delivery
IS-29	Public Information Officer (PIO) Awareness	<a href="#">Link to On-Line Course</a>	
IS-42	Social Media in Emergency Management	<a href="#">Link to On-Line Course</a>	
IS-250.a	ESF #15: External Affairs – A New Approach to Emergency Communication and Information Distribution	<a href="#">Link to On-Line Course</a>	
IS-702.a	NIMS Public Information Systems	<a href="#">Link to On-Line Course</a>	

## 2016

Code	Course	Location	Date
G-290	Basic Public Information Officer	Camp Murray	TBD
G-290	Basic Public Information Officer	Westside	TBD
G-291	JIS/JIC Planning Workshop for Tribal, State and Local PIOs	Camp Murray	TBD
G-291	JIS/JIC Planning Workshop for Tribal, State and Local PIOs	Eastside	TBD
E-388	Advanced Public Information Officer	Emmitsburg, MD	N/A Resident Delivery
IS-29	Public Information Officer (PIO) Awareness	<a href="#">Link to On-Line Course</a>	
IS-42	Social Media in Emergency Management	<a href="#">Link to On-Line Course</a>	
IS-250.a	ESF #15: External Affairs – A New Approach to Emergency Communication and Information Distribution	<a href="#">Link to On-Line Course</a>	
IS-702.a	NIMS Public Information Systems	<a href="#">Link to On-Line Course</a>	

## NDPC/RDPC Training Courses

### As Scheduled or Offered by Institute

Code	Course	Institute	Delivery
MGT-318	Public Information in an All-Hazards Event	TEEX NERRTC	Direct
MGT-902	Advanced PIO: Health and Hospital Emergencies	CDP	Resident
PER-300	Social Media For Disaster Response & Recovery	NDPTC	Direct

## Supporting Exercises

### 2014

Exercise	Date
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2014
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2014
USDOE-RL Annual FSE	June 19, 2014
CGS Annual FSE (Dress Rehearsal)	July 8, 2014
CGS Annual FSE (Evaluated)	August 26, 2014
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2014
The Great Shake Out – Annual EQ Drill	October 2014
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2014
Military Annual COOP TTX	November 2014

### 2015

Exercise	Date
CGS Annual FSE	March 15, 2015
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2015
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2015
USDOE-RL Annual FSE	June 18, 2015
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2015

The Great Shake Out – Annual EQ Drill	October 2015
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2015
Military Annual COOP TTX	November 2015

## 2016

Exercise	Date
CGS Annual FSE (Dress Rehearsal)	February 23-25, 2016
CGS Annual FSE (Evaluated)	March 29-31, 2016
Annual Earthquake Seminar/TTX	Quarter 1 Exercise – March 2016
Annual Wildland Fire Seminar/TTX	Quarter 2 Exercise – May 2016
Cascadia Subduction Zone (CSZ) 2016 FE	May/June 2016
USDOE-RL Annual FSE	June 16, 2016
Annual Hazard-Specific (TBD)	Quarter 3 Exercise – September 2016
The Great Shake Out – Annual EQ Drill	October 2016
Annual Winter Storm Seminar/TTX	Quarter 4 Exercise – October 2016
Military Annual COOP TTX	November 2016



Pierce County Sheriff's spokesman, Det. Ed Troyer, Jan 2, 2012 talks to reports about the shooting of Park Ranger Margaret Anderson at Mount Rainer National Park. (AP/Ted S. Warren)



## **APPENDIX A: TRAINING AND EXERCISE FORECAST**

The state of Washington Training and Exercise Plan uses a progressive approach to forecast training courses and exercises based on Washington State's priority Core Capabilities. A progressive training and exercise program is a series of trainings and exercises tied to a set of common priorities.

This forecast is designed to identify and forecast training and exercise activities for Washington State based off of the priority Core Capabilities identified at the annual Improvement Planning Workshop (IPW). However, this forecast is not limited to only the focus areas identified in this plan. Local-specific training and exercise activities are also captured based on local priorities and emergent needs.

The forecasts are organized to focus on a monthly forecast for calendar year 2014, a quarterly forecast for calendar year 2015, and a semi-annual forecast for calendar year 2016; for each Homeland Security Region and for State agencies.

Calendar forecasts begin on next page.

See Appendix C for a map of the Washington Homeland Security Regions.

Region 1 – 2014 Monthly Exercise & Training Forecast		
TRAINING		
<b>Jan</b>	<ul style="list-style-type: none"> <li>• Basic Disaster Life Support (San Juan)</li> <li>• EOC Training for ESFs (SnoCo DEM)</li> <li>• EOC Skills-City Staff (ESCA)</li> <li>• FCC Amateur Radio License (ESCA)</li> </ul>	<ul style="list-style-type: none"> <li>• ACES Intermediate Radio Class (Snohomish)</li> <li>• Amateur Radio Class (Snohomish)</li> <li>• Healthcare Coalition Monthly Training</li> </ul>
<b>Feb</b>	<ul style="list-style-type: none"> <li>• Basic Disaster Life Support (Skagit)</li> <li>• ICS 300 (Skagit)</li> <li>• G270.4 Recovery from Disaster (Snohomish)</li> <li>• Volunteer Reception Center (ESCA)</li> </ul>	<ul style="list-style-type: none"> <li>• ACES Intermediate Radio Class (Snohomish)</li> <li>• Amateur Radio Class (Snohomish)</li> <li>• Healthcare Coalition Monthly Training</li> </ul>
<b>Mar</b>	<ul style="list-style-type: none"> <li>• CERT (Everett OEM)</li> <li>• CERT (Swinomish Tribe)</li> <li>• CERT (Nooksack Tribe)</li> <li>• EM Call Center (Whatcom)</li> <li>• IS-22 “Are You Ready” (Snohomish DEM)</li> </ul>	<ul style="list-style-type: none"> <li>• ACES Intermediate Radio Class (Snohomish)</li> <li>• Amateur Radio Class (Snohomish)</li> <li>• Healthcare Coalition Monthly Training</li> </ul>
<b>Apr</b>	<ul style="list-style-type: none"> <li>• HAMMER (Swinomish)</li> <li>• ICS Training (Nooksack Tribe)</li> <li>• EOC Training for ESFs (SnoCo DEM)</li> <li>• Duty Officer Alert Training (Whatcom)</li> </ul>	<ul style="list-style-type: none"> <li>• IS-300 (Snohomish)</li> <li>• Command Vehicle Training (Snohomish)</li> <li>• Healthcare Coalition Monthly Training</li> </ul>
<b>May</b>	<ul style="list-style-type: none"> <li>• ICS 100/200 Refresher (Everett OEM)</li> <li>• LEPC/Tribal (Swinomish Tribe)</li> <li>• Damage Assessment (ESCA)</li> <li>• FCC Amateur Radio License (ESCA)</li> </ul>	<ul style="list-style-type: none"> <li>• ICS-300 (Whatcom)</li> <li>• CERT Class (SnoCo DEM)</li> <li>• Healthcare Coalition Monthly Training</li> </ul>
<b>June</b>	<ul style="list-style-type: none"> <li>• Large-scale Event Planning (Everett OEM)</li> <li>• ICS 300 (Skagit County)</li> <li>• CERT (Nooksack Tribe)</li> </ul>	<ul style="list-style-type: none"> <li>• IS-400 (ESCA)</li> <li>• Healthcare Coalition Monthly Training</li> </ul>
<b>July</b>	<ul style="list-style-type: none"> <li>• CERT (Everett OEM)</li> <li>• EOC Training for ESFs (SnoCo DEM)</li> </ul>	<ul style="list-style-type: none"> <li>• CPOD Manager (ESCA)</li> <li>• Duty Officer Alert Training (Whatcom)</li> </ul>
<b>Aug</b>	<ul style="list-style-type: none"> <li>• CERT (Island County)</li> <li>• ICS Training (Nooksack Tribe)</li> <li>• EM Call Center (Whatcom)</li> </ul>	<ul style="list-style-type: none"> <li>• G250.7 Rapid Assessment (SnoCo DEM) <i>(State assistance requested)</i></li> </ul>
<b>Sep</b>	<ul style="list-style-type: none"> <li>• WebEOC - EOC Training (Island County)</li> <li>• CERT (Everett OEM)</li> <li>• ICS 400 (Skagit County)</li> <li>• CERT (Nooksack Tribe)</li> <li>• Volunteer Reception Center (ESCA)</li> </ul>	<ul style="list-style-type: none"> <li>• FCC Amateur Radio License (ESCA)</li> <li>• ICS-400 (Whatcom)</li> <li>• IS-22 “Are You Ready” (Snohomish)</li> <li>• Command Vehicle Refresher (Snohomish)</li> </ul>
<b>Oct</b>	<ul style="list-style-type: none"> <li>• ICS-300 (Island County)</li> <li>• ICS-300 (Everett OEM)</li> <li>• IAEM (Swinomish)</li> <li>• Annual Flood Meeting (Whatcom)</li> </ul>	<ul style="list-style-type: none"> <li>• Amateur Radio Class (Snohomish)</li> <li>• ACES Intermediate Radio Class (Snohomish)</li> </ul>
<b>Nov</b>	<ul style="list-style-type: none"> <li>• ICS 400 (Skagit County)</li> <li>• CERT (Nooksack Tribe)</li> <li>• Amateur Radio Class (Snohomish)</li> </ul>	<ul style="list-style-type: none"> <li>• ACES Intermediate Radio Class (Snohomish)</li> </ul>
<b>Dec</b>	<ul style="list-style-type: none"> <li>• EM Call Center (Whatcom)</li> <li>• ACES Intermediate Radio Class (Snohomish)</li> </ul>	<ul style="list-style-type: none"> <li>• Amateur Radio Class (Snohomish)</li> </ul>



## Region 1 – 2015 Quarterly Exercise & Training Forecast

### EXERCISES

<b>QTR 1</b>	<ul style="list-style-type: none"> <li>CERT/RACES FSE (ESCA)</li> <li>EOC-City Staffs FE (ESCA)</li> <li>EOC CommEX (San Juan)</li> <li>EOC EX (Snohomish Health District)</li> </ul>	<ul style="list-style-type: none"> <li>LE/Enterprise TTX (Swinomish Tribe)</li> <li>Operation Chalk Board/EOC Advance TTX (Whatcom)</li> <li>PIO Workshop/CommChk (Skagit County)</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>R-1 Healthcare Coalition Annual EX</li> <li>July 4th Parade TTX (City of Everett)</li> <li>Windshield Damage Assess FSE (ESCA)</li> <li>EOC TTX for ESFs (SnoCo DEM)</li> <li>My State EAS Drill (Whatcom)</li> <li>EOC CommEX (San Juan)</li> </ul>	<ul style="list-style-type: none"> <li>WebEOC Drill (Island County)</li> <li>RACES CommEX/NWIMT TTX (Skagit)</li> <li>Health Center Emergency Drill (Nooksack)</li> <li>Education &amp; Youth Preparedness Drill (Nooksack Tribe)</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>4th of July Parade EX (City of Everett)</li> <li>Emergency Shelter FSE (Everett)</li> <li>CPOD Drill (SnoCo DEM)</li> <li>CPOD FSE (ESCA)</li> <li>CERT/RACES FSE (ESCA)</li> <li>Evergreen State Fair TTX (SnoCo DEM)</li> </ul>	<ul style="list-style-type: none"> <li>EOC CommChk (Island County)</li> <li>EOC/AC Flood Drill/CommChk (Skagit)</li> <li>“Operation Fleet-of-Foot” Mobile EOC TTX (Whatcom)</li> <li>Health Center Emergency Drill (Nooksack)</li> </ul>
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>County-wide EOC FE (SnoCo DEM)</li> <li>Education/Youth Prepared Drill (Nooksack Tribe)</li> <li>EOC CommEX (San Juan)</li> <li>Health Center Emergency Drill (Nooksack)</li> </ul>	<ul style="list-style-type: none"> <li>My State EAS Drill (Whatcom)</li> <li>PIO Workshop/CommChk (Skagit County)</li> <li>Volunteer Reception Center FSE (ESCA)</li> <li>WebEOC Drill (Island County)</li> </ul>

### TRAINING

<b>QTR 1</b>	<ul style="list-style-type: none"> <li>Amateur Radio Class (SnoCo DEM)</li> <li>CERT (each Everett OEM, Island, Swinomish Tribe &amp; Nooksack Tribe)</li> <li>Duty Officer Alert Training (Whatcom)</li> <li>EM Call Center (Whatcom)</li> <li>EOC Radio Test (Swinomish Tribe)</li> <li>FCC Amateur Radio License (ESCA)</li> </ul>	<ul style="list-style-type: none"> <li>G-775 EOC Mgmt &amp; Operations (Snohomish)</li> <li>ICS 300 (Skagit County)</li> <li>ICS 300/400 (Whatcom)</li> <li>ICS Course (Nooksack Tribe)</li> <li>ICS Position-Specific Course (Whatcom)</li> <li>Volunteer Reception Center (ESCA)</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>CERT (Everett, Nooksack)</li> <li>Cert Train-the-Trainer (SnoCo DEM)</li> <li>Command Vehicle Training</li> <li>Damage Assessment (ESCA)</li> <li>Duty Officer Alert Training (Whatcom)</li> <li>EM Call Center (Whatcom)</li> <li>EOC Radio Test (Swinomish Tribe)</li> <li>FCC Amateur Radio License (ESCA)</li> </ul>	<ul style="list-style-type: none"> <li>HAMMER (Swinomish Tribe)</li> <li>ICS 100/200 Refresher (Everett)</li> <li>ICS 300 (ESCA, Skagit)</li> <li>ICS 300/400 (Island, Whatcom)</li> <li>ICS 400 (Everett, SnoCo DEM)</li> <li>ICS Position Specific (Whatcom)</li> <li>Large-scale Event Planning (Everett)</li> <li>LEPC/Tribal (Swinomish Tribe)</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>Annual Flood Meeting (Whatcom)</li> <li>CERT (Everett, Island, Nooksack Tribe)</li> <li>CPOD Manager (ESCA)</li> <li>Duty Officer Alert Training (Whatcom)</li> <li>EM Call Center (Whatcom)</li> </ul>	<ul style="list-style-type: none"> <li>EM Duty Officer (Whatcom)</li> <li>EOC Radio Test (Swinomish Tribe)</li> <li>FCC Amateur Radio License (ESCA)</li> <li>G-947 EOC/IMT Interface (SnoCo DEM) (<i>State assistance requested</i>)</li> </ul>
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>ACES Intermediate Radio Class (SnoCo)</li> <li>Basic Disaster Life Support (HC Coalition)</li> <li>CERT (Nooksack Tribe)</li> <li>Command Vehicle Training</li> <li>Duty Officer Alert Training (Whatcom)</li> </ul>	<ul style="list-style-type: none"> <li>EOC Radio Test (Swinomish Tribe)</li> <li>IAEM (Swinomish Tribe)</li> <li>ICS 300 (Skagit) • ICS 300/400 (Whatcom)</li> <li>ICS Position Specific (Whatcom)</li> <li>EM Call Center (Whatcom)</li> </ul>

## Region 1 – 2016 Semi-Yearly Exercise & Training Forecast

### EXERCISES

<b>Jan–July</b>	<ul style="list-style-type: none"> <li>• Region-1 Healthcare Coalition Annual EX</li> <li>• July 4th Parade TTX (City of Everett)</li> <li>• Snohomish Health District EX (Snohomish)</li> <li>• EOC CommEx (San Juan)</li> <li>• LE/ Enterprise TTX (Swinomish Tribe)</li> <li>• EOC Functional for City Staffs (ESCA)</li> <li>• CERT/RACES Exercise (FS) (ESCA)</li> <li>• Windshield Damage Assess (FS) (ESCA)</li> <li>• NDMS FSE (SnoCo DEM)</li> </ul>	<ul style="list-style-type: none"> <li>• Volunteer Registration Drill (SnoCo DEM)</li> <li>• CPOD Drill (SnoCo DEM)</li> <li>• CommChk (Skagit County)</li> <li>• Mobile EOC TTX (Whatcom)</li> <li>• My State EAS Drill (Whatcom)</li> <li>• WebEOC Drill (Island County)</li> <li>• Health Center Emergency Drill (Nooksack Tribe)</li> <li>• Education &amp; Youth Program Preparedness Drill (Nooksack Tribe)</li> </ul>
<b>July-Dec</b>	<ul style="list-style-type: none"> <li>• 4th of July Parade Exercise (City of Everett)</li> <li>• Full-scale Emergency Shelter Exercise (City of Everett)</li> <li>• EOC CommEx (San Juan)</li> <li>• CPOD FSE (ESCA)</li> <li>• CERT/RACES FSE (ESCA)</li> <li>• Volunteer Reception Center FSE (ESCA)</li> </ul>	<ul style="list-style-type: none"> <li>• EOC/AC Flood Drill / CommChk (Skagit County)</li> <li>• EOC Advanced TTX (Whatcom)</li> <li>• My State EAS Drill (Whatcom)</li> <li>• CommChk (Island County)</li> <li>• Health Center Emergency Drill (Nooksack Tribe)</li> <li>• Education &amp; Youth Program Preparedness Drill (Nooksack Tribe)</li> <li>• Cascadia Subduction Zone FSE (SnoCo DEM)</li> </ul>

### TRAINING

<b>Jan–July</b>	<ul style="list-style-type: none"> <li>• CERT (Everett OEM)</li> <li>• ICS 100/200 Refresher (Everett)</li> <li>• Large-Scale Event Planning (Everett)</li> <li>• IS-300 (SnoCo DEM)</li> <li>• Amateur Radio Class (SnoCo DEM)</li> <li>• ACES Intermediate Radio Class (SnoCo)</li> <li>• Command Vehicle Training (SnoCo)</li> <li>• IS-22 “Are You Ready” (SnoCo)</li> <li>• CERT (SnoCo DEM)</li> <li>• EOC Radio Test (Swinomish Tribe)</li> <li>• CERT (Swinomish Tribe)</li> <li>• HAMMER (Swinomish Tribe)</li> </ul>	<ul style="list-style-type: none"> <li>• LEPC/TRIBAL (Swinomish Tribe)</li> <li>• Volunteer Reception Center (ESCA)</li> <li>• FCC Amateur Radio License (ESCA)</li> <li>• Damage Assessment (ESCA)</li> <li>• FCC Amateur Radio License (ESCA)</li> <li>• CERT and ICS 300 (Skagit County)</li> <li>• ICS and CERT (Nooksack Tribe)</li> <li>• Duty Officer Alert Training (Whatcom)</li> <li>• EM Call Center Training (Whatcom)</li> <li>• ICS 300/400 (Whatcom)</li> <li>• ICS Position-Specific (Whatcom)</li> <li>• CERT (Island County)</li> </ul>
<b>July-Dec</b>	<ul style="list-style-type: none"> <li>• CERT (Everett OEM)</li> <li>• Basic Disaster Life Support Course (?)</li> <li>• IS-400 Snohomish (ESCA)</li> <li>• Amateur Radio Class (SnoCo DEM)</li> <li>• ACES Intermediate Radio Class (SnoCo)</li> <li>• Command Vehicle Refresher (SnoCo)</li> <li>• IS-22 “Are You Ready” (SnoCo DEM)</li> <li>• CERT (SnoCo DEM)</li> <li>• EOC Radio (Swinomish Tribe)</li> <li>• IAEM (Swinomish Tribe)</li> <li>• CPOD Manager (ESCA)</li> </ul>	<ul style="list-style-type: none"> <li>• Volunteer Reception Center (ESCA)</li> <li>• FCC Amateur Radio License (ESCA)</li> <li>• CERT and ICS 300 &amp; 400 (Skagit County)</li> <li>• ICS and CERT (Nooksack Tribe)</li> <li>• ICS 300 /400 (Island County)</li> <li>• Duty Officer Alert Training (Whatcom)</li> <li>• EM Call Center Training (Whatcom)</li> <li>• ICS 300/400 (Whatcom)</li> <li>• ICS Position-Specific (Whatcom)</li> <li>• Annual Flood Meeting (Whatcom)</li> </ul>

## REGION 2 FORECASTS

Region 2 – 2014 Monthly Exercise & Training Forecast		
EXERCISES		
<b>Jan</b>	• Animals in Disaster Workshop (Clallam)	• EAS RMT (Kitsap)
<b>Feb</b>	• CPOD FE (Clallam)	
<b>Mar</b>	• County EOC TTX (Jefferson)	• Earthquake Recovery TTX (Kitsap)
<b>Apr</b>	• State EQ Drill (Clallam)	• WebEOC EX (Kitsap)
<b>May</b>	• MCI North Olympia Library TTX (Clallam) • Donations Mgmt FSE (Clallam)	• NUWAIX w/EOC Activation (Kitsap) • Fuel Spill (Navy) EX (Kitsap)
<b>June</b>	• ARES Field Day CommEX (Clallam) • County EOC FE (Jefferson)	• Damage Assessment Workshop (Kitsap)
<b>July</b>	• MCI On Land FSE w/Local, State, Federal (Clallam)	
<b>Aug</b>	• WebEOC EX (Kitsap)	
<b>Sep</b>	• County EOC TTX (Jefferson)	• Winter Storm Workshop (Kitsap)
<b>Oct</b>	• EQ/Tsunami Recovery FE (Clallam) • Damage Assessment Drill (Kitsap)	• Operation “Certain Wind 2” (Jefferson, PUD, WSDOT, DPW)
<b>Nov</b>	• Animals in Disaster TTX (Clallam)	
<b>Monthly</b>	• IMT Drill (Clallam)	• COOP Online EX (Clallam)
TRAINING		
<b>Jan</b>	• CERT (Clallam)	• DEM Duty Officer Training (Kitsap)
<b>Feb</b>	• F.A.S.T. Shelter Training (Clallam) • EOC Training (City of Port Orchard) • IMT Training (Kitsap)	• ACS (HAM) Training (Kitsap) • EOC SharePoint Training (Kitsap) • Medical Reserve Corps (Kitsap)
<b>Mar</b>	• ICS 300 (Clallam) • EOC Training (City of Bainbridge Island) • EOC Support Team Training (Kitsap)	• Damage Assessment (Kitsap) • CERT (Kitsap)
<b>Apr</b>	• CERT (Clallam) • EOC Training (City of Bremerton)	• FAST Team (Kitsap) • EOC Liaison Training (Kitsap)
<b>May</b>	• G-557 Workshop • EOC Training (City of Poulsbo) • IMT Training (Kitsap)	• ACS (HAM) Training (Kitsap) • EOC SharePoint Training (Kitsap) • Medical Reserve Corps (Kitsap)
<b>June</b>	• ICS 400 (Clallam) • ICS 100/200 (Kitsap) • EOC Support Team Training (Kitsap)	• ATC 20/21 (Kitsap) • CERT (Kitsap)
<b>Aug</b>	• Clallam Co Fair MYN Mini Series • EOC FE (City of Port Orchard) • ICS 300/400 (Kitsap) • IMT Training (Kitsap)	• ACS (HAM) Training (Kitsap) • EOC SharePoint Training (Kitsap) • Medical Reserve Corps (Kitsap)
<b>Sep</b>	• CERT Conference (Clallam) • IS-702 (Kitsap)	• DEM Duty Officer Training (Kitsap)
<b>Oct</b>	• EOC FE (City of Poulsbo) • FAST Team (Kitsap) • IMT/Support Team Training (Kitsap)	• EOC SharePoint Training (Kitsap) • PIO Taskforce (Kitsap)
<b>Nov</b>	• EOC FE (City of Bremerton) • EOC Liaison Training (Kitsap)	• ACS (HAM) Training (Kitsap)

<b>Monthly</b>	<ul style="list-style-type: none"> <li>Auxiliary Comms (Jefferson)</li> <li>EOC Incident Management (Jefferson)</li> </ul>	<ul style="list-style-type: none"> <li>Map Your Neighborhood (Clallam)</li> </ul>
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## Region 2 – 2015 Quarterly Exercise & Training Forecast

EXERCISES		
<b>QTR 1</b>	<ul style="list-style-type: none"> <li>MCI w/School or Business FE (Clallam)</li> <li>County EOC TTX (Jefferson)</li> <li>EAS RMT (Kitsap)</li> </ul>	<ul style="list-style-type: none"> <li>“Ready, Set, Go” Providers Training</li> <li>Schools/Long Stay (Clallam)</li> <li>WebEOC EX (Kitsap)</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>Region 2 Health FE (Clallam)</li> <li>State EQ Drill (Clallam)</li> <li>F.A.S.T. Sheltering TTX (Clallam)</li> <li>EOC FE – Terrorism (Kitsap)</li> </ul>	<ul style="list-style-type: none"> <li>ARES Field Day CommEX (Clallam)</li> <li>County EOC FE (Jefferson)</li> <li>City Terrorism TTX (4) (Kitsap)</li> <li>Alternate EOC TTX (Kitsap)</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>CPOD FE (Clallam)</li> <li>County EOC TTX (Jefferson)</li> </ul>	<ul style="list-style-type: none"> <li>Severe Winter Storm TTX (Clallam)</li> <li>NUAIX FSE (Kitsap)</li> </ul>
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>Animals in Disaster FE (Clallam)</li> <li>North Olympic Library FE (Clallam)</li> <li>Winter Storm TTX (Kitsap)</li> </ul>	<ul style="list-style-type: none"> <li>Operation “Certain Wind 2” (Jefferson, PUD, WSDOT, DPW)</li> </ul>
<b>Monthly</b>	<ul style="list-style-type: none"> <li>IMT Monthly Drill (Clallam)</li> </ul>	<ul style="list-style-type: none"> <li>COOP Online Monthly EX (Clallam)</li> </ul>
TRAINING		
<b>QTR 1</b>	<ul style="list-style-type: none"> <li>CERT (Clallam)</li> <li>Animals in Disaster Training (Clallam)</li> <li>Resource Management (Jefferson)</li> <li>Crisis Communication (Kitsap)</li> </ul>	<ul style="list-style-type: none"> <li>Using the Pavilion as Alternate EOC (Kitsap)</li> <li>CERT Team Training (Kitsap)</li> <li>SharePoint Training – EOC Personnel (Kitsap)</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>CERT (Clallam)</li> <li>MRC Workshop (Clallam)</li> <li>ICS 300 (Jefferson)</li> </ul>	<ul style="list-style-type: none"> <li>Resource Management (Jefferson)</li> <li>Radiological Controls Course (Kitsap/DOH)</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>ICS 400 (Clallam)</li> <li>ATC 20/21 (Kitsap)</li> </ul>	<ul style="list-style-type: none"> <li>Clallam Co Fair MYN Mini Series (Clallam)</li> </ul>
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>CERT Conference (Clallam)</li> </ul>	
<b>Monthly</b>	<ul style="list-style-type: none"> <li>MYN Monthly (Clallam)</li> <li>Auxiliary Communications (Jefferson)</li> </ul>	<ul style="list-style-type: none"> <li>EOC Incident Management (Jefferson)</li> </ul>

## Region 2 – 2016 Semi-Yearly Exercise & Training Forecast

EXERCISES		
<b>Jan–July</b>	<ul style="list-style-type: none"> <li>MRC TTX (Clallam)</li> <li>EQ/Tsunami TTX (Clallam)</li> <li>State EQ/Tsunami FSE (Clallam)</li> <li>Animals in Disaster TTX (Clallam)</li> <li>ARES Field Day CommEX (Clallam)</li> </ul>	<ul style="list-style-type: none"> <li>County EOC TTX (Jefferson)</li> <li>County EOC FE (Jefferson)</li> <li>“Ready, Set, Go” Providers Training (Clallam)</li> <li>Manchester Fuel Spill FE (Kitsap)</li> <li>Health EX (Kitsap)</li> </ul>
<b>July-Dec</b>	<ul style="list-style-type: none"> <li>CPOD FE (Clallam)</li> <li>MCI Local, State, Federal FE (Clallam)</li> <li>County EOC TTX (Jefferson)</li> <li>Winter Storm Workshop/TTX (Kitsap)</li> </ul>	<ul style="list-style-type: none"> <li>Operation “Certain Wind 2” (Jefferson, PUD, WSDOT, DPW)</li> <li>County/City EOC Earthquake FSE (Kitsap)</li> </ul>
<b>Monthly</b>	<ul style="list-style-type: none"> <li>IMT Monthly Drill (Clallam)</li> </ul>	<ul style="list-style-type: none"> <li>COOP Online Monthly EX (Clallam)</li> </ul>

TRAINING		
<b>Jan-July</b>	<ul style="list-style-type: none"><li>• Animals in Disaster Training (Clallam)</li><li>• CERT (Clallam)</li><li>• ICS 300 (Clallam)</li></ul>	<ul style="list-style-type: none"><li>• Resource Management (Jefferson)</li><li>• ICS 300 (Jefferson)</li></ul>
<b>July-Dec</b>	<ul style="list-style-type: none"><li>• Clallam County Fair MYN Mini Series (Clallam)</li></ul>	<ul style="list-style-type: none"><li>• ICS 400 (Clallam)</li><li>• CERT Conference (Clallam)</li></ul>
<b>Monthly</b>	<ul style="list-style-type: none"><li>• MYN Monthly (Clallam)</li><li>• EOC Incident Management Monthly (Jefferson)</li></ul>	<ul style="list-style-type: none"><li>• Auxiliary Communications Monthly (Jefferson)</li></ul>

## REGION 3 FORECASTS

Region 3 – 2014 Monthly Exercise & Training Forecast		
EXERCISES		
Jan	<ul style="list-style-type: none"> <li>CEMP/ESF Workshop</li> <li>R3 Terrorism TTX</li> </ul>	<ul style="list-style-type: none"> <li>Executive Leadership Workshop</li> </ul>
Feb	<ul style="list-style-type: none"> <li>HMP Workshop</li> </ul>	<ul style="list-style-type: none"> <li>IMT3 Drill</li> </ul>
Mar	<ul style="list-style-type: none"> <li>CEMP/ESF Workshop</li> <li>EOC TTX SB</li> </ul>	<ul style="list-style-type: none"> <li>Energy (ESF 12) TTX</li> </ul>
Apr	<ul style="list-style-type: none"> <li>HMP Workshop</li> <li>IMT3 Drill</li> </ul>	<ul style="list-style-type: none"> <li>R3 Terrorism FE</li> </ul>
May	<ul style="list-style-type: none"> <li>CEMP/ESF Workshop</li> </ul>	
June	<ul style="list-style-type: none"> <li>HMP Workshop</li> <li>EOC TTX LB</li> </ul>	<ul style="list-style-type: none"> <li>IMT 3 Drill</li> </ul>
July	<ul style="list-style-type: none"> <li>CEMP/ESF Workshop</li> </ul>	
Aug	<ul style="list-style-type: none"> <li>HMP Workshop</li> </ul>	
Sep	<ul style="list-style-type: none"> <li>CEMP/ESF Workshop</li> <li>HazMat FE SB</li> </ul>	<ul style="list-style-type: none"> <li>Public Health (ESF 8) FE</li> </ul>
Oct	<ul style="list-style-type: none"> <li>HMP Workshop</li> </ul>	<ul style="list-style-type: none"> <li>IMT3 Drill</li> </ul>
Nov	<ul style="list-style-type: none"> <li>CEMP/ESF Workshop</li> </ul>	
Dec	<ul style="list-style-type: none"> <li>HMP Workshop</li> </ul>	<ul style="list-style-type: none"> <li>HazMat FE LB</li> </ul>
TRAINING		
Jan	<ul style="list-style-type: none"> <li>ICS 300</li> <li>WebEOC</li> </ul>	<ul style="list-style-type: none"> <li>IMT3 Training</li> </ul>
Feb	<ul style="list-style-type: none"> <li>ICS 300</li> </ul>	<ul style="list-style-type: none"> <li>WebEOC</li> </ul>
Mar	<ul style="list-style-type: none"> <li>IMT3 Training</li> </ul>	
May	<ul style="list-style-type: none"> <li>ICS 400</li> <li>HSEEP Delivery</li> </ul>	<ul style="list-style-type: none"> <li>IMT3 Training</li> </ul>
June	<ul style="list-style-type: none"> <li>ICS 300</li> </ul>	
July	<ul style="list-style-type: none"> <li>IMT3 Shadow</li> </ul>	
Sep	<ul style="list-style-type: none"> <li>IMT3 Training</li> </ul>	<ul style="list-style-type: none"> <li>WebEOC</li> </ul>
Oct	<ul style="list-style-type: none"> <li>ICS 300</li> </ul>	<ul style="list-style-type: none"> <li>WebEOC</li> </ul>
Nov	<ul style="list-style-type: none"> <li>ICS 300</li> <li>ICS 400</li> </ul>	<ul style="list-style-type: none"> <li>G-358 Evacuation &amp; Re-entry Planning</li> <li>WebEOC</li> </ul>
Dec	<ul style="list-style-type: none"> <li>WebEOC</li> </ul>	

### Region 3 – 2015 Quarterly Exercise & Training Forecast

EXERCISES		
QTR 1	• HSR3 TTX (TBD)	
QTR 2	• HSR3 Terrorism TTX	
QTR 3	• Mass Casualty Incident FSE (Mason Co. & Shelton)	• HSR3 Terrorism FSE (Hosted by SPSCC)
TRAINING		
QTR 1	• ICS 300	
QTR 2	• ICS 400	
QTR 3	• ICS 300	
QTR 4	• ICS 400	

### Region 3 – 2016 Semi-Yearly Exercise & Training Forecast

EXERCISES	
Jan–July	• HSR3 TTX (TBD)
July–Dec	• HazMat (ESF 10) FE (Mason Co. & Shelton)
TRAINING	
Jan–July	• ICS 300 & ICS 400
July–Dec	• ICS 300 & ICS 400

## REGION 4 FORECASTS

Region 4 – 2014 Monthly Exercise Forecast		
EXERCISES		
Jan	<ul style="list-style-type: none"><li>• PH Response TTX</li><li>• Mac-G TTX (Regional)</li></ul>	<ul style="list-style-type: none"><li>• ARES/RACES Comms Drill FE</li><li>• LE/Fire Unified Command FSE (Clark)</li></ul>
Feb	<ul style="list-style-type: none"><li>• Facility Evacuation FSE (Clark)</li></ul>	
Mar	<ul style="list-style-type: none"><li>• EOC Refresher FE</li></ul>	<ul style="list-style-type: none"><li>• LE/Fire Unified Command TTX (Clark)</li></ul>
Apr	<ul style="list-style-type: none"><li>• ARES/RACES Comms Drill FE</li></ul>	
May	<ul style="list-style-type: none"><li>• Disaster Dispatching FE</li></ul>	
June	<ul style="list-style-type: none"><li>• School Bus MCI</li></ul>	<ul style="list-style-type: none"><li>• ARES/RACES Comms Drill FE</li></ul>
Oct	<ul style="list-style-type: none"><li>• Facility Evacuation FSE (Clark)</li><li>• HZ/MCI FSE</li></ul>	<ul style="list-style-type: none"><li>• ARES/RACES Comms Drill FE</li></ul>
Nov	<ul style="list-style-type: none"><li>• EOC Refresher</li></ul>	
TRAINING		
Jan	<ul style="list-style-type: none"><li>• ICS 300</li><li>• MGT-417 School-Based Incident</li></ul>	<ul style="list-style-type: none"><li>• CERT</li><li>• E/L-449 ICS Train-the-Trainer</li></ul>
Feb	<ul style="list-style-type: none"><li>• G-191 ICS/EOC Interface</li><li>• SPOT Course</li></ul>	<ul style="list-style-type: none"><li>• MGT-335 Event Security Planning</li></ul>
Mar	<ul style="list-style-type: none"><li>• ICS Refresher</li><li>• AWR-136 Cyber Security</li><li>• G-775 EOC Management &amp; Operations</li></ul>	<ul style="list-style-type: none"><li>• Surveillance Detection for CIKR</li><li>• EOC Basic Introduction</li></ul>
Apr	<ul style="list-style-type: none"><li>• ICS 300</li><li>• AWR-144 Vessel Security</li><li>• EOC Logistics Section</li></ul>	<ul style="list-style-type: none"><li>• IMT Position Specific</li><li>• CERT</li></ul>
May	<ul style="list-style-type: none"><li>• AWR-160 Awareness Training</li><li>• Intermediate PIO Course</li></ul>	<ul style="list-style-type: none"><li>• MGT-324 Campus Emergencies</li><li>• WebEOC Familiarization</li></ul>
June	<ul style="list-style-type: none"><li>• ICS 400</li><li>• ACT 20/21 Pre/Post EQ</li></ul>	<ul style="list-style-type: none"><li>• EOC Basic Introduction</li></ul>
July	<ul style="list-style-type: none"><li>• ICS 300</li></ul>	<ul style="list-style-type: none"><li>• EOC Planning Section</li></ul>
Sep	<ul style="list-style-type: none"><li>• ICS 300</li><li>• G-202 Debris Management</li><li>• EOC Basic Introduction</li></ul>	<ul style="list-style-type: none"><li>• EOC Coordination Section</li><li>• CERT</li></ul>
Oct	<ul style="list-style-type: none"><li>• ICS Refresher</li><li>• AWR-147 Railcar Incident</li></ul>	<ul style="list-style-type: none"><li>• Water &amp; Wastewater Management</li><li>• WebEOC Familiarization</li></ul>
Nov	<ul style="list-style-type: none"><li>• G-191 ICS/EOC Interface</li><li>• Mgt-318 Public Info WMD Event</li></ul>	<ul style="list-style-type: none"><li>• EOC Public Information</li></ul>
Dec	<ul style="list-style-type: none"><li>• ICS 400</li></ul>	



## Region 4 – 2015 Quarterly Exercise & Training Forecast

EXERCISES		
<b>QTR 1</b>	<ul style="list-style-type: none"> <li>MAC-G TTX (Regional)</li> <li>ARES/RACES Comms Drill FE</li> </ul>	<ul style="list-style-type: none"> <li>Facility Evacuation FSE (Clark)</li> <li>EOC Refresher</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>ARES/RACES Comms Drill FE</li> <li>Disaster Dispatching FE</li> </ul>	<ul style="list-style-type: none"> <li>School Bus MCI</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>CRESA Open House FSE</li> </ul>	
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>HZ/MCI FSE</li> <li>Facility Evacuation FSE (Clark)</li> </ul>	<ul style="list-style-type: none"> <li>ARES/RACES Comms Drill FE</li> <li>EOC Refresher</li> </ul>
TRAINING		
<b>QTR 1</b>	<ul style="list-style-type: none"> <li>ICS 300</li> <li>SPOT Course</li> <li>AWR-148 School-based Incident</li> </ul>	<ul style="list-style-type: none"> <li>EOC Basic</li> <li>CERT</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>ICS 300 &amp; ICS 400</li> <li>G-191 &amp; AWR-160</li> <li>EOC Basic, Logistics, Planning</li> <li>WebEOC</li> </ul>	<ul style="list-style-type: none"> <li>IMT Position Specific</li> <li>CERT</li> <li>ICS Refresher</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>ICS 300 (2)</li> <li>AWR-136 Cyber Security</li> <li>EOC Basic, PIO/SM</li> </ul>	<ul style="list-style-type: none"> <li>WebEOC</li> <li>CERT</li> <li>ICS Refresher</li> </ul>
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>ICS 400</li> <li>G-191 &amp; AWR-147</li> <li>Public Info/WMD Incident</li> </ul>	<ul style="list-style-type: none"> <li>Debris Management</li> <li>EOC Coordination</li> <li>CERT Train-the-Trainer</li> </ul>

## Region 4 – 2016 Semi-Yearly Exercise & Training Forecast

EXERCISES		
<b>Jan–July</b>	<ul style="list-style-type: none"> <li>MAC-G TTX (Regional)</li> <li>ARES/RACES Comms Drill FE</li> </ul>	<ul style="list-style-type: none"> <li>Facility Evacuation FSE (Clark)</li> <li>EOC Refresher</li> </ul>
<b>July-Dec</b>	<ul style="list-style-type: none"> <li>CRESA Open House FSE</li> <li>HZ/MCI FSE</li> <li>Facility Evacuation FSE (Clark)</li> </ul>	<ul style="list-style-type: none"> <li>ARES/RACES Comms Drill FE</li> <li>EOC Refresher</li> </ul>
<b>Jan–July</b>	<ul style="list-style-type: none"> <li>ICS 300 (2), ICS 400, ICS Refresher</li> <li>G191, AWR144, 148, MGT335, ATC 20/21</li> <li>SPOT, Surveillance Detection</li> </ul>	<ul style="list-style-type: none"> <li>EOC Logistics, Planning, WebEOC</li> <li>IMT Position Specific</li> <li>CERT, CERT Train-the-Trainer</li> </ul>
<b>July-Dec</b>	<ul style="list-style-type: none"> <li>ICS 300 (2), ICS 400, ICS Refresher</li> <li>G191, AWR-147, AWR-136, MGT-324</li> <li>PIO/WMD, Debris Management</li> </ul>	<ul style="list-style-type: none"> <li>Water/Wastewater Management</li> <li>EOC Basic, PIO/SM, WebEOC</li> <li>CERT</li> </ul>

## REGION 5 FORECASTS

Region 5 – 2014 Monthly Exercise Forecast		
EXERCISES		
Jan	• White River SD TTX Active Shooter	
Feb	• Puyallup SD TTX Active Shooter • Tacoma Port Recovery TTX	• South Sound 911 System Seminar • Pierce Transit Seminar
Mar	• Hospitals FE (NW HRN) • 2 COOP TTX (Pierce Co.)	
Apr	• White River SD TTX Active Shooter • UASI Vulnerable Population Workshop	• Pierce Transit TTX • IEMC Seminar
May	• Puyallup SD TTX Active Shooter • MARE JBLM FSE (Federal) • RCPGP JIC/JIS FE	• Response to Violence FSE • IEMC Seminar
June	• South Sound Water FE (Local, State, Fed) • 2 COOP TTX (Pierce Co.)	• Pierce Transit FSE • IEMC Seminar
July	• JIC/JIS R-5 Workshop	• IEMC Special Events
Aug	• Hospitals FSE (NW HRN)	
Sep	• TPD/DEM CART FE • 2 COOP TTX (Pierce Co.)	• South Sound 911 Comm FE (Local)
Oct	• Hospitals FE Active Shooter	• Shakeout Drill (WA State)
Nov	• 2 COOP TTX (Pierce Co.)	
Monthly	• All Hazards Emergency Response for Schools Workshop	
TRAINING		
Jan	• ICS-300 • Type III IMT Qtrly Training	
Feb	• ICS-400 • G-191 ICS/EOC/IMT Interface	• MGT-347 ICS Forms Review • G-250.6 Armature Radio Resources Wkshp
Mar	• ICS 100/200/700 • DEM Portal	• FAST • PER-211 Medical Mgmt
Apr	• ICS-300	• EPI for Vulnerable Populations
May	• ICS-400 • High Risk Population Disaster Summit	• Type III IMT Qtrly Training
June	• DEM Portal	
July	• ICS-300 • G-191 ICS/EOC/IMT Interface	• Type III IMT Qtrly Training
Aug	• ICS-400 • FAST	• Exercise Design 101 • G-108 Community Mass Care Management
Sep	• ICS 100/200/700 • DEM Portal • Annual Pre-Winter Storm Mtg (Regional)	• EPI for Vulnerable Pop • Exercise Design 102
Oct	• ICS-300 • Type III IMT Qtrly Training • Exercise Design 103	
Nov	• ICS-400	
Dec	• DEM Portal	
Monthly	• EOC Readiness & EOC Functions • iPad Apps	• PCAlert/PCWarn

## Region 5 – 2015 Quarterly Exercise & Training Forecast

EXERCISES		
<b>QTR 1</b>	<ul style="list-style-type: none"> <li>Special Event Exercises (Communications, Water Rescue, MCI, Unified Command)</li> <li>COOP TTX (Pierce Co Gov.)/All Hazard Emerg. Response for Schools</li> </ul>	<ul style="list-style-type: none"> <li>Ongoing Exercise Support to Regional Partners as Grant Funding is available</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>Hospital FE (Region) / MARE JBLM</li> <li>Regional Catastrophic Plan FE</li> </ul>	<ul style="list-style-type: none"> <li>COOP TTX (Pierce Co Gov.)/All Hazard Emerg. Response for Schools</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>South Sound Water FE (Region) / TPD-DEM CART</li> <li>WATF1 Mobex</li> </ul>	<ul style="list-style-type: none"> <li>COOP TTX (Pierce Co Gov.)/All Hazard Emerg. Response for Schools</li> </ul>
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>Hospital FE (Region)</li> <li>Shakeout Drill (State)</li> </ul>	<ul style="list-style-type: none"> <li>COOP TTX (Pierce Co Gov.)/All Hazard Emerg. Response for Schools</li> </ul>
TRAINING		
<b>QTR 1</b>	<ul style="list-style-type: none"> <li>ICS-300, ICS-400</li> <li>Type III IMT Qtrly Training</li> <li>Special Request Class for Region</li> </ul>	<ul style="list-style-type: none"> <li>EOC Readiness/EOC Functional EOC Liaison/PCAlert-PCWarn/iPad Apps</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>ICS-100/700/200/DEM Portal/Emerg Planning Institute</li> <li>High Risk Population Disaster Summit</li> <li>Type III IMT Qtrly Trng/Exer Design Series</li> </ul>	<ul style="list-style-type: none"> <li>EOC Readiness/EOC Functional EOC Liaison/PCAlert-PCWarn/iPad Apps</li> <li>Special Request Class for Region</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>ICS-300, ICS-400</li> <li>Type III IMT Qtrly Trng/Pre-Winter Storm Mtg</li> </ul>	<ul style="list-style-type: none"> <li>EOC Readiness/EOC Functional EOC Liaison/PCAlert-PCWarn/iPad Apps</li> <li>Special Request Class for Region</li> </ul>
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>ICS-100/700/200/DEM Portal/Emerg</li> <li>Type III IMT Qtrly Trng</li> <li>Special Request Class for Region</li> </ul>	<ul style="list-style-type: none"> <li>EOC Readiness/EOC Functional EOC Liaison/PCAlert-PCWarn/iPad Apps</li> </ul>

## Region 5 – 2016 Semi-Yearly Exercise & Training Forecast

EXERCISES		
<b>Jan–July</b>	<ul style="list-style-type: none"> <li>Hospital FE (Region)</li> <li>High Risk Population Disaster Summit</li> <li>COOP TTX (Pierce Co Gov.)</li> </ul>	<ul style="list-style-type: none"> <li>All Hazard Emerg Response for Schools</li> <li>Special Event Planning TTX Region</li> </ul>
<b>July-Dec</b>	<ul style="list-style-type: none"> <li>Hospital FE (Region)</li> <li>COOP TTX (Pierce Co Gov.)</li> </ul>	<ul style="list-style-type: none"> <li>All Hazard Emerg Response for Schools</li> </ul>
TRAINING		
<b>Jan–July</b>	<ul style="list-style-type: none"> <li>ICS-100/700/200/DEM Portal/Emerg Planning Institute</li> <li>Special Request Class for Region</li> </ul>	<ul style="list-style-type: none"> <li>EOC Readiness/EOC Functional EOC Liaison/PCAlert-PCWarn/iPad Apps</li> </ul>
<b>July-Dec</b>	<ul style="list-style-type: none"> <li>ICS-100/700/200/DEM Portal/Emerg Planning Institute</li> <li>Special Request Class for Region</li> </ul>	<ul style="list-style-type: none"> <li>EOC Readiness/EOC Functional EOC Liaison/PCAlert-PCWarn/iPad Apps</li> </ul>

## REGION 6 FORECASTS

Region 6 – 2014 Monthly Exercise Forecast		
EXERCISES		
<b>Feb</b>	• TTX King County	
<b>Mar</b>	• King County ESF Activation	• King County Executive TTX
<b>Apr</b>	• Regional Resource Management Drill	
<b>May</b>	• TTX King County	• Port of Seattle FSE
<b>June</b>	• King County Functional Exercise	• King County Executive TTX
<b>July</b>	• King County EOC COOP Drill	
<b>Aug</b>	• TTX King County	
<b>Sep</b>	• King County ESF Activation	• King County Executive TTX
<b>Oct</b>	• Regional Resource Management Drill	
<b>Nov</b>	• King County Functional Exercise	• Elected Officials Workshop
<b>Dec</b>	• TTX King County	• King County Executive TTX
TRAINING		
<b>Jan</b>	• Transportation Training	
<b>Feb</b>	• ICS 300 & 400	• Regional Resource Management Training
<b>Mar</b>	• IS-402 Overview for Executive & Senior Officials	• Cyber Security Workshop (2 days)
<b>Apr</b>	• E-289 Volunteer & Donations Management	• PIO-WMD Training • G-290 Basic PIO
<b>May</b>	• ICS 300 & 400	• Volunteer Management
<b>June</b>	• Decon/RIT Training	• Regional Resource Management Training
<b>July</b>	• Psychiatric First Aid	• L-975 Finance/Admin Section Leader (3 days)
<b>Aug</b>	• ICS 300 & 400	• AWR-213 Critical Infrastructure Key Resource Training
<b>Sep</b>	• Regional Resource Management Training	• G-775 EOC Management & Operations
<b>Oct</b>	• ICS 300 & 400	• L-975 Finance/Admin Section Leader (3 days)
<b>Nov</b>	• ICS 300 & 400	• PER-211 Medical Management of CBRNE
<b>Dec</b>	• Regional Resource Management Training	

### Region 6 – 2015 Quarterly Exercise & Training Forecast

EXERCISES		
<b>QTR 1</b>	<ul style="list-style-type: none"> <li>• TTX King County</li> <li>• ECC Activation</li> </ul>	<ul style="list-style-type: none"> <li>• FE King County</li> <li>• Regional Resource Mgmt. Drill</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>• TTX King County</li> <li>• KC Exec Team TTX</li> </ul>	<ul style="list-style-type: none"> <li>• Volunteer Management</li> <li>• Regional Resource Mgmt. Drill</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>• TTX King County</li> <li>• ECC Activation</li> </ul>	<ul style="list-style-type: none"> <li>• FSE - Topic TBD</li> </ul>
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>• Elected Officials Workshop</li> <li>• TTX King County</li> </ul>	<ul style="list-style-type: none"> <li>• KC Exec Team TTX</li> <li>• Regional Resource Mgmt. Drill</li> </ul>
TRAINING		
<b>QTR 1</b>	<ul style="list-style-type: none"> <li>• ICS 300/400</li> <li>• MGT 348 Medical Prep. for Bombings</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Resource Management</li> <li>• Transportation Training</li> </ul>
<b>QTR 2</b>	<ul style="list-style-type: none"> <li>• ICS 300/400</li> <li>• E 361 Multi-Hazard Emergency Planning for Schools</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Resource Mgmt.</li> <li>• JIC Training</li> </ul>
<b>QTR 3</b>	<ul style="list-style-type: none"> <li>• ICS 300/400</li> <li>• MGT 319 Mass Prophylaxis Preparedness and Planning</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Resource Mgmt.</li> <li>• Psychiatric First Aid</li> </ul>
<b>QTR 4</b>	<ul style="list-style-type: none"> <li>• ICS 300/400</li> <li>• Regional Resource Mgmt.</li> </ul>	<ul style="list-style-type: none"> <li>• Spontaneous Volunteer Management</li> </ul>

### Region 6 – 2016 Semi-Yearly Exercise & Training Forecast

EXERCISES		
<b>Jan–July</b>	<ul style="list-style-type: none"> <li>• King County TTX (2)</li> </ul>	<ul style="list-style-type: none"> <li>• King County FE (1)</li> </ul>
<b>July-Dec</b>	<ul style="list-style-type: none"> <li>• King County TTX (2)</li> </ul>	<ul style="list-style-type: none"> <li>• King County FE (1)</li> </ul>
TRAINING		
<b>Jan–July</b>	<ul style="list-style-type: none"> <li>• L-962 All Hazard Planning Chief</li> </ul>	<ul style="list-style-type: none"> <li>• E-361 Multi Hazard Planning for Schools</li> </ul>
<b>July-Dec</b>	<ul style="list-style-type: none"> <li>• L-964 All Hazard Situation Unit Leader</li> </ul>	<ul style="list-style-type: none"> <li>• E-765 External Affairs Operations I</li> </ul>

## REGION 7 FORECASTS

Region 7 – 2014 Monthly Exercise Forecast		
EXERCISES		
Mar	• Region 7 Healthcare Coalition TTX	• CGS FSE
Apr	• Gorge Amphitheater	
May	• Region 7 Healthcare Coalition FX	
June	• USDOE-RL Annual FSE	
Sep	• HMEP TTX	
Oct	• Pangborn Airport TTX	
TRAINING		
	None scheduled	

Region 7 – 2015 Quarterly Exercise & Training Forecast	
EXERCISES	
QTR 2	• USDOE-RL Annual FSE
QTR 4	• Pangborn Airport FSE
TRAINING	
	<i>None scheduled</i>

Region 7 – 2016 Semi-Yearly Exercise & Training Forecast		
EXERCISES		
<b>Jan–July</b>	• CGS Annual FSE	• USDOE-RL Annual FSE
TRAINING		
	None scheduled	

## REGION 8 FORECASTS

Region 8 – 2014 Monthly Exercise Forecast		
EXERCISES		
Mar	• Tentative KGH Hospital Drill (Benton Co)	
Apr	• Tentative Kadlec Hospital Drill (Benton)	
May	• R-8 Public Health Alternative Care FE	• Tentative KGH Hospital Drill (Benton Co)
June	• USDOE-RL Annual FSE	
July	• CGS Annual FSE (Dress Rehearsal)	
Aug	• CGS Annual FSE (Evaluated)	
Sep	• Pasco Airport TTX (Franklin)	• Tentative Kadlec Hospital Drill (Benton Co)
TRAINING		
May	• G-291 JIS/JIC Planning Workshop	
June	• G-393 Mitigation for Emergency Managers	
Oct	• G-358 Evacuation & Re-entry	

Region 8 – 2015 Quarterly Exercise & Training Forecast		
EXERCISES		
QTR 2	• CGS FSE (Benton, Franklin) • USDOE-RL Annual FSE	• R-8 Public Health Alternative Care Facility FSE
QTR 3	• CGS Emergency Worker Assist. Center FSE (Benton, Franklin)	• Pasco Airport TTX (Benton, Franklin)
TRAINING		
	None scheduled	

Region 8 – 2016 Semi-Yearly Exercise & Training Forecast		
EXERCISES		
Jan–July	<ul style="list-style-type: none"><li>CGS Annual FSE</li><li>USDOE-RL Annual FSE</li></ul>	<ul style="list-style-type: none"><li>R-8 Public Health Alternative Care Facility Interagency FE</li></ul>
July-Dec	<ul style="list-style-type: none"><li>Pasco Airport Mass Casualty FSE (Benton, Franklin)</li></ul>	
TRAINING		
	None scheduled	

## REGION 9 FORECASTS

Region 9 – 2014 Monthly Exercise Forecast		
EXERCISES		
Feb	• LHJ SatPhone Qtrly Drill (Region)	• Hospital EX – Joint Commission (Spokane)
Mar	• WATrac Command Center Drill (Region)	• School - Active Shooter (Region)
Apr	• MCI/HHC EX (Region)	• Recovery EX – EMI tentative (Spokane)
May	• LHJ SatPhone Qtrly Drill (Region)	• Fairchild Air Force Base FSE (Spokane)
June	• WATrac Command Center Drill (Region) • USAR/IMT (Spokane)	• HAZMAT/LEPC EX (Spokane)
July	• Cheney MS Active Shooter FSE (Spokane)	
Aug	• LHJ SatPhone Qtrly Drill (Region)	
Sep	• LEPC FSE (Pend Oreille, Spokane, Colville Tribe, Kalispel Tribe, Spokane Tribe)	• WATrac Command Center Drill (Region)
Oct	• ECC TTX (Spokane)	• CEMP TTX (Spokane)
Nov	• LHJ SatPhone Qtrly Drill (Region)	
Dec	• WATrac Command Center Drill (Region)	
TRAINING		
Jan	• WATrac (Region)	
Feb	• Social Media Awareness (Region) • Cyber Security Awareness (Region)	• ECC Operations (Spokane) • ICS 300 (Spokane)
Mar	• ICS 400 (Region)	• ICS T-t-T (Region)
Apr	• EOC Training (Region)	• Semi-Annual TEPW (Region)
May	• Annual TEPW (Region) • Social Media Awareness (Region)	• Recovery Training Workshop (Spokane)
June	• ICS Train-the-Trainer (Spokane)	
Sep	• ECC Training (Spokane)	• Command & Control ERTI (Spokane)
Oct	• Senior/Elected Officials (Spokane)	• Semi-Annual TEPW (Spokane)
Nov	• Social Media Awareness (Region)	• Cyber Security Awareness (Region)



### Region 9 – 2015 Quarterly Exercise & Training Forecast

EXERCISES		
QTR 1	• Riot/Active Shooter WSU/Pullman/ Whitman Co)	
QTR 2	• MCI/USAR/IMT FSE • Region 9 HCC EX	• Evergreen Quake like support (tentative)
QTR 3	• ECC TTX	• LEPC Exercise (Pend Orielle)
QTR 4	• Recovery FE	
TRAINING		
QTR 1	• ICS 300 and ICS 400 • ECC Training	• Cyber Security Awareness
QTR 2	• ECC Operations and Planning • Semi-Annual TEPW	• Annual TEPW (Regional)
QTR 4	• Semi-Annual TEPW	• Cyber Security Awareness

### Region 9 – 2016 Semi-Yearly Exercise & Training Forecast

EXERCISES		
<b>Jan–July</b>	• Spokane International Airport (SIA) FSE • Region 9 HCC EX	• USPS EX • HAZMAT/LEPC EX
<b>July-Dec</b>	• ECC FE	• LEPC EX (Pend Oreille)
TRAINING		
<b>Jan–July</b>	• ICS 300 and 400 Courses (Spokane)	
<b>July-Dec</b>	• Semi-Annual TEPW	• Cyber Security Awareness

## STATE FORECAST

State Agencies – 2014 Monthly Exercise & Training Forecast		
EXERCISES		
<b>Feb</b>	• 2014 EQ Quarterly TTX w/Snohomish Co & Region 1	
<b>Mar</b>	• Annual Earthquake Seminar/TTX (Q1 EX)	• Mainframe DR EX (CTS)
<b>Apr</b>	• HAMMER HazMat Workshop	
<b>May</b>	• Annual Wildland Fire Seminar/TTX (Q2 EX) • State Level Biological Prep. TTX (DOH)	• Continuity of Operations TTX (tent. WSP) • HazMat Conference (WSP)
<b>June</b>	• USDOE-RL Annual FSE	• COOP FE (DOH)
<b>July</b>	• CGS Annual FSE (Dress Rehearsal)	
<b>Aug</b>	• CGS Annual FSE (Evaluated) • Cabinet Winter Storm/Flooding TTX	• NW CC Expo WA FTZ (WCNCS)
<b>Sep</b>	• Annual Hazard-Specific (TBD) (Q3 EX) • Mainframe DR EX (CTS) • Intelligence Analyst Conference (WSP)	• 2014 State-Level Biological EX (King, Pierce, Kitsap, Snohomish, State)
<b>Oct</b>	• Annual Winter Storm TTX (Q4 EX) • Ferry Security EX (WSP)	• Great Washington Shakeout (EQ) Drill
TRAINING		
<b>Jan</b>	• Hospital Evacuation Shelter in Place (DOH)	
<b>Mar</b>	• HSEEP Course (Skagit Co) • Basic Disaster Life Support (DOH) • Strategic National Stockpile Mobile Preparedness (DOH) • Ferry Security Active Shooter (WSP)	• HazMat Awareness & Operations (WSP) • State Agencies CERT (WCNCS) • MGT-338 Risk & Vulnerability Assessment for Rural Communities
<b>Apr</b>	• Basic Disaster Life Support (DOH)	• Pediatric Disaster Planning Wrkshp (DOH)
<b>May</b>	• Basic Disaster Life Support (DOH) • Pediatric Disaster Planning Wrkshp (DOH)	• Alternate Care Facility Workshop OR Disaster Behavioral Mental Health (DOH)
<b>June</b>	• Basic Disaster Life Support (DOH) • Advanced Disaster Life Support (DOH) • Radiation Emergency Assistance Center/Training Site (DOH)	• HazMat Awareness & Operations (WSP) • FLO Intermediate – tentative (WSP) • State Agencies CERT (WCNCS)
<b>Aug</b>	• Strategic National Stockpile Mass Antibiotic Dispensing (DOH)	
<b>Sep</b>	• Pediatric Disaster Planning Wrkshp (DOH) • HazMat Awareness & Operations (WSP)	• Rapid Deployment Force –tentative (WSP) • State Agencies CERT (WCNCS)
<b>Oct</b>	• Advanced Burn Life Support Course (DOH)	• Homegrown Violent Extremist (WSP)
<b>Nov</b>	• ESF 11 Cultural & Historic Seminar (requested)	
<b>Dec</b>	• HazMat Awareness & Operations (WSP)	• State Agencies CERT (WCNCS)
<b>Other</b>	• Firefighter I & II (WSP) January-March; May-July; September-October	

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## APPENDIX B: CORE CAPABILITIES LIST

The National Preparedness Goal identified 31 core capabilities as distinct critical elements needed to achieve the Goal.

These capabilities are referenced in many national preparedness efforts, including the National Planning Frameworks. The Goal grouped the capabilities into five mission areas, based on where they most logically fit. Some fall into only one mission area, while some others apply to several mission areas.

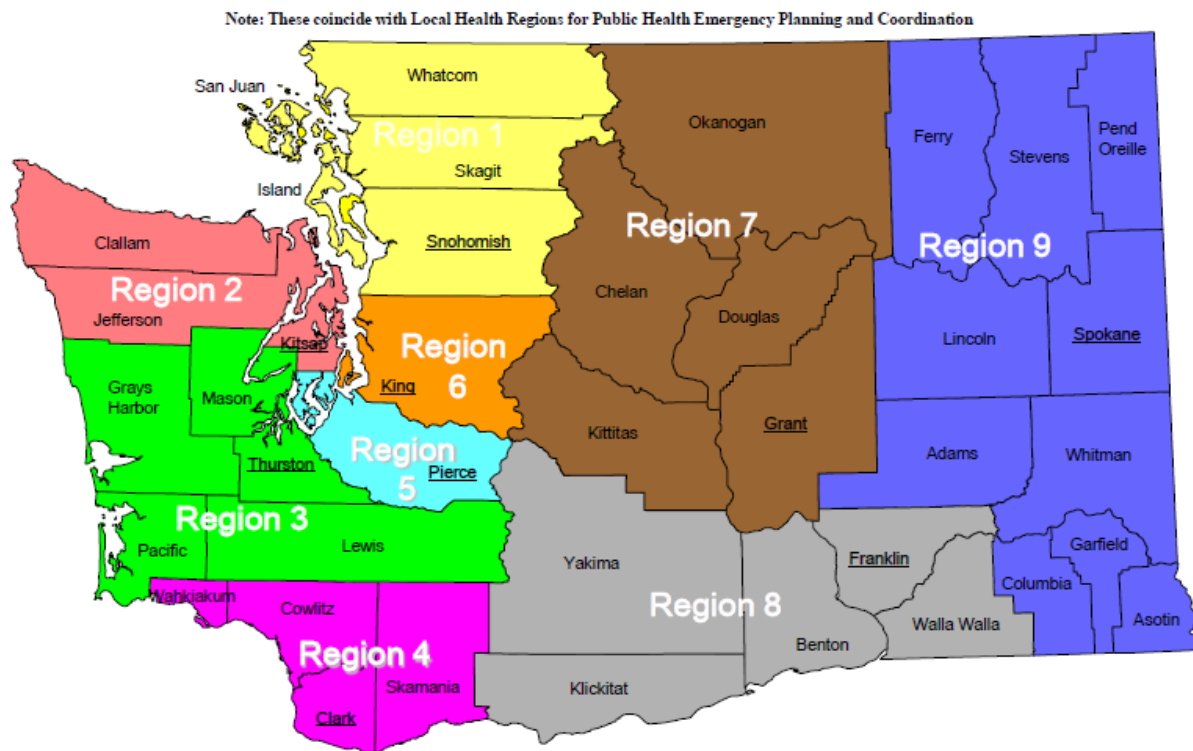
### FEMA Core Capabilities by Mission Area

Definitions of each core capability are listed at: <http://www.fema.gov/core-capabilities>

Prevention	Protection	Mitigation	Response	Recovery
Planning				
Public Information and Warning				
Operational Coordination				
Forensics and Attribution Intelligence and Information Sharing Interdiction and Disruption Screening, Search, and Detection	Access Control and Identity Verification Cybersecurity Intelligence and Information Sharing Interdiction and Disruption Physical Protective Measures Risk Management for Protection Programs and Activities Screening, Search, and Detection Supply Chain Integrity and Security	Community Resilience Long-term Vulnerability Reduction Risk and Disaster Resilience Assessment Threats and Hazard Identification	Critical Transportation Environmental Response/Health and Safety Fatality Management Services Infrastructure Systems Mass Care Services Mass Search and Rescue Operations On-scene Security and Protection Operational Communications Public and Private Services and Resources Public Health and Medical Services Situational Assessment	Economic Recovery Health and Social Services Housing Infrastructure Systems Natural and Cultural Resources

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## APPENDIX C: WASHINGTON STATE HOMELAND SECURITY REGIONS (HSR)



### Points of Contact

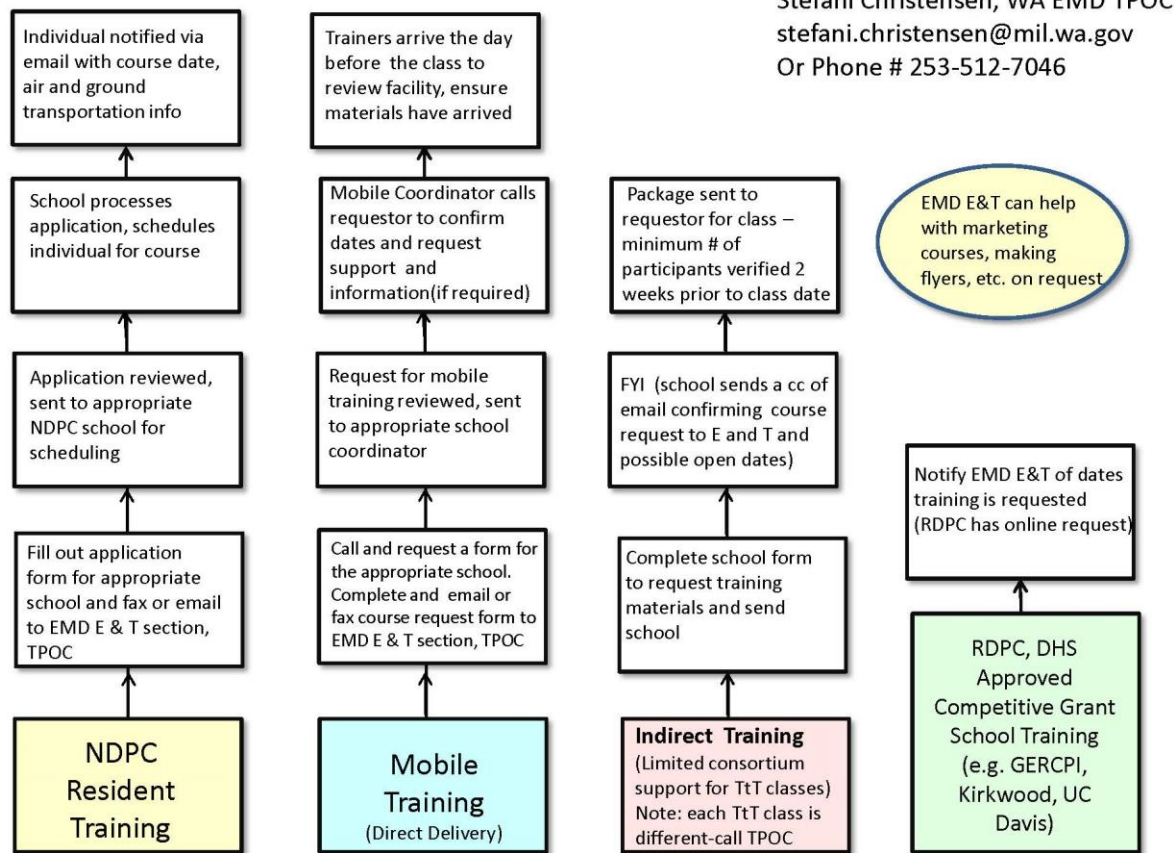
Region 1 HSR Coordinator:	Bill Ekse	425-388-5061	<a href="mailto:bill.ekse@co.snohomish.wa.us">bill.ekse@co.snohomish.wa.us</a>
Region 2 HSR Coordinator:	John Szymanski	360-307-5878	<a href="mailto:jszymans@co.kitsap.wa.us">jszymans@co.kitsap.wa.us</a>
Region 3 HSR Coordinator:	Jesi Chapin	360-867-2826	<a href="mailto:chapinj@co.thurston.wa.us">chapinj@co.thurston.wa.us</a>
Region 4 HSR Coordinator:	Scott Johnson	360-992-6286 x 3950	<a href="mailto:scott.johnson@clark.wa.gov">scott.johnson@clark.wa.gov</a>
Region 5 HSR Coordinator:	Amy Gillespie	253-798-2237	<a href="mailto:agilles@co.pierce.wa.us">agilles@co.pierce.wa.us</a>
Region 6 HSR Coordinator:	Denise Mack	206-205-6352	<a href="mailto:denise.mack@kingcounty.gov">denise.mack@kingcounty.gov</a>
Region 7 HSR Coordinator:	Michele Houghton	509-7621462	<a href="mailto:gcem@co.grant.wa.us">gcem@co.grant.wa.us</a>
Region 8 HSR Coordinator:	Jacqueline Cook	509-545-3546	<a href="mailto:jcook@co.franklin.wa.us">jcook@co.franklin.wa.us</a>
Region 9 HSR Coordinator:	Darrell Ruby	509-477-3006	<a href="mailto:druby@spokanecounty.org">druby@spokanecounty.org</a>

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## APPENDIX D: CONSORTIUM COURSE REQUEST PROCESS

### Consortium School Request Process

EMD E&T Fax **253-512-7206**  
Stefani Christensen, WA EMD TPOC  
stefani.christensen@mil.wa.gov  
Or Phone # 253-512-7046



As of: 05-2013- NDPC Approval Process



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## APPENDIX E: EXERCISE TYPES

### *Progressive Approach*

A progressive exercise program enables organizations to participate in a series of increasingly complex exercises, with each successive exercise building upon the previous one until mastery is achieved. Regardless of exercise type, each exercise within the progressive series is linked to a set of common program priorities and designed to test associated capabilities. Further, by defining training requirements in the planning process, organizations can address known shortfalls prior to exercising capabilities.

This progressive approach, with exercises that build upon each other and are supported at each step with training resources, will ensure that organizations do not rush into a full-scale exercise too quickly. Effective planning of exercises and integration of the necessary training will reduce the waste of limited exercise resources and serve to address known shortfalls prior to the conduct of the exercise. The different types of exercises that may be included in the plan are described in the following sections.

### *Discussion-Based Exercises*

Discussion-based exercises include seminars, workshops, tabletop exercises (TTXs), and games. These types of exercises can be used to familiarize players with, or develop new, plans, policies, agreements, and procedures. Discussion-based exercises focus on strategic, policy-oriented issues. Facilitators and/or presenters usually lead the discussion, keeping participants on track towards meeting exercise objectives.

#### *Seminars*

Seminars generally orient participants to, or provide an overview of, authorities, strategies, plans, policies, procedures, protocols, resources, concepts, and ideas. As a discussion-based exercise, seminars can be valuable for entities that are developing or making major changes to existing plans or procedures. Seminars can be similarly helpful when attempting to assess or gain awareness of the capabilities of interagency or inter-jurisdictional operations.

#### *Workshops*

Although similar to seminars, workshops differ in two important aspects: participant interaction is increased, and the focus is placed on achieving or building a product. Effective workshops entail the broadest attendance by relevant stakeholders.

Products produced from a workshop can include new standard operating procedures (SOPs), emergency operations plans, continuity of operations plans, or mutual aid agreements. To be effective, workshops should have clearly defined objectives, products, or goals, and should focus on a specific issue.

#### *Tabletop Exercises (TTX)*

A TTX is intended to generate discussion of various issues regarding a hypothetical, simulated emergency. TTXs can be used to enhance general awareness, validate plans and procedures,

rehearse concepts, and/or assess the types of systems needed to guide the prevention of, protection from, mitigation of, response to, and recovery from a defined incident. Generally, TTXs are aimed at facilitating conceptual understanding, identifying strengths and areas for improvement, and/or achieving changes in perceptions.

During a TTX, players are encouraged to discuss issues in depth, collaboratively examining areas of concern and solving problems. The effectiveness of a TTX is derived from the involvement of participants and their assessment of recommended revisions to current policies, procedures, and plans.

TTXs can range from basic to complex. In a basic TTX (such as a Facilitated Discussion), the scenario is presented and remains constant—it describes an emergency and brings discussion participants up to the simulated present time. Players apply their knowledge and skills to a list of problems presented by the facilitator; problems are discussed as a group; and resolution is reached and documented for later analysis.

In a more advanced TTX, play advances as players receive pre-scripted messages that alter the original scenario. A facilitator usually introduces problems one at a time in the form of a written message, simulated telephone call, videotape, or other means. Players discuss the issues raised by each problem, referencing established authorities, plans, and procedures for guidance. Player decisions are incorporated as the scenario continues to unfold.

During a TTX, all participants should be encouraged to contribute to the discussion and be reminded that they are making decisions in a no-fault environment. Effective TTX facilitation is critical to keeping participants focused on exercise objectives and associated capability targets.

### *Games*

A game is a simulation of operations that often involves two or more teams, usually in a competitive environment, using rules, data, and procedures designed to depict an actual or hypothetical situation. Games explore the consequences of player decisions and actions. They are useful tools for validating plans and procedures or evaluating resource requirements.

During game play, decision-making may be either slow and deliberate or rapid and more stressful, depending on the exercise design and objectives. The open, decision-based format of a game can incorporate “what if” questions that expand exercise benefits. Depending on the game’s design, the consequences of player actions can be either pre-scripted or decided dynamically. Identifying critical decision-making points is a major factor in the success of evaluating a game.

### *Operations-Based Exercises*

Operations-based exercises include drills, functional exercises (FEs), and full-scale exercises (FSEs). These exercises can be used to validate plans, policies, agreements, and procedures; clarify roles and responsibilities; and identify resource gaps. Operations-based exercises are characterized by actual reaction to an exercise scenario, such as initiating communications or mobilizing personnel and resources.

### *Drills*

A drill is a coordinated, supervised activity usually employed to validate a specific function or capability in a single agency or organization. Drills are commonly used to provide training on new equipment, validate procedures, or practice and maintain current skills. For example, drills may be appropriate for establishing a community-designated disaster receiving center or shelter. Drills can also be used to determine if plans can be executed as designed, to assess whether more training is required, or to reinforce best practices. A drill is useful as a stand-alone tool, but a series of drills can be used to prepare several organizations to collaborate in an FSE.

For every drill, clearly defined plans, procedures, and protocols need to be in place. Personnel need to be familiar with those plans and trained in the processes and procedures to be drilled.

### *Functional Exercises (FE)*

FEs are designed to validate and evaluate capabilities, multiple functions and/or sub-functions, or interdependent groups of functions. FEs are typically focused on exercising plans, policies, procedures, and staff members involved in management, direction, command, and control functions. In FEs, events are projected through an exercise scenario with event updates that drive activity typically at the management level. An FE is conducted in a realistic, real-time environment; however, movement of personnel and equipment is usually simulated.

FE controllers typically use a Master Scenario Events List (MSEL) to ensure participant activity remains within predefined boundaries and ensure exercise objectives are accomplished. Simulators in a Simulation Cell (SimCell) can inject scenario elements to simulate real events.

### *Full-Scale Exercises (FSE)*

FSEs are typically the most complex and resource-intensive type of exercise. They involve multiple agencies, organizations, and jurisdictions and validate many facets of preparedness. FSEs often include many players operating under cooperative systems such as the Incident Command System (ICS) or Unified Command.

In an FSE, events are projected through an exercise scenario with event updates that drive activity at the operational level. FSEs are usually conducted in a real-time, stressful environment that is intended to mirror a real incident. Personnel and resources may be mobilized and deployed to the scene, where actions are performed as if a real incident had occurred. The FSE simulates reality by presenting complex and realistic problems that require critical thinking, rapid problem solving, and effective responses by trained personnel.

The level of support needed to conduct an FSE is greater than that needed for other types of exercises. The exercise site for an FSE is usually large, and site logistics require close monitoring. Safety issues, particularly regarding the use of props and special effects, must be monitored. Throughout the duration of the exercise, many activities occur simultaneously.

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## APPENDIX F: ACRONYMS

AAR/IP	After Action Report/Improvement Plan
APS	Advanced Professional Series
ARES	Amateur Radio Emergency Service
CA	Capabilities Assessment
CAP	Corrective Action Program
CBRNE	Chemical, Biological, Radiological, Nuclear and High-Yield Explosives
CDP	Center for Domestic Preparedness
CEMP	Comprehensive Emergency Management Plan
CERT	Community Emergency Response Team
CGS	Columbia Generating Station
CommChk	Communications Check
CommEX	Communications Exercise
COOP	Continuity of Operations
CSZ	Cascadia Subduction Zone
CTOS	USDOE's Nevada Test Site and Counter Terrorism Operations Support
DEM	Department of Emergency Management
DHS	Department of Homeland Security
DOH	WA Department of Health
EAS	Emergency Alert System
ECC	Emergency Coordination Center
EMD	WA Emergency Management Division
EMI	Emergency Management Institute
EOC	Emergency Operations Center
EQ	Earthquake
ESCA	Emergency Services Coordinating Agency
ESF	Emergency Support Function
FAST	Functional Assessment Service Team
FE	Functional Exercise
FLO	Fusion Liaison Officer
FSE	Full-Scale Exercise
FEMA	Federal Emergency Management Agency
HAB	Hostile Action-Based
HazMat	Hazardous Materials
HMP	Hazard Mitigation Planning
HSEEP	Homeland Security Exercise and Evaluation Program
HSR	Homeland Security Region

ICS	Incident Command System
IEMC	Integrated Emergency Management Course
IMT	Incident Management Team
IP	Improvement Plan
IPW	Improvement Planning Workshop
IS	Independent Study
JIS/JIC	Joint Information System/Joint Information Center
LEPC	Local Emergency Planning Committee
MAC	Multi-Agency Coordination System
MARE	Major Accident Response Exercise
MARSEC	Maritime Security
MCI	Mass Casualty Incident
MEPP	Master Exercise Practitioner Program
MRC	Medical Reserve Corps
MSEL	Master Scenario Events List
MYN	Map Your Neighborhood
NDPC	National Domestic Preparedness Consortium
NDPTC	National Disaster Preparedness Training Center at the University of Hawaii
NGO	Non-Governmental Organizations
NIMS	National Incident Management System
NIPP	National Infrastructure Protection Plan
NMT EMRTC	New Mexico Institute of Mining and Technology Energetic Materials Research and Testing Center
NRF	National Response Framework
NWIMT	North West Incident Management Team
PDS	Professional Development Series
PIO	Public Information Officer
POETE	Planning, Organization, Exercise, Training, and Exercise
RACES	Radio Amateur Civil Emergency Service
RDPC	Rural Domestic Preparedness Consortium
SD	School District
SimCell	Simulations Cell
SOP	Standard Operating Procedure
SPOT	Screening of Persons by Observational Techniques
SPR	(WA) State Preparedness Report
TEEX NERRTC	Texas A&M University
TEP	Training and Exercise Plan

TEPW	Training and Exercise Planning Workshop
THIRA	(WA State) Threat Hazard Identification and Risk Assessment
TTCI	Transportation Technology Center, Inc.
TTX	Tabletop Exercise
USDOE-RL	U.S. Department of Energy - Richland
USAR	Urban Search and Rescue
WMD	Weapons of Mass Destruction
WSDOT	WA State Department of Transportation
WSP	Washington State Patrol



END OF DOCUMENT